Kansas Department of Corrections Community Corrections Services Division



Kansas Community Corrections Statewide Risk Reduction Initiative

Annual Report

January 14, 2013

Kansas
Department of Corrections

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Ray Roberts, Secretary

Sam Brownback, Governor

January 14, 2013

The Honorable Sam Brownback Governor of the State of Kansas

Honorable Members of the Kansas Senate And Kansas House of Representatives

Greetings:

This Annual Report is published by the Kansas Department of Corrections (KDOC), Community Corrections Services Division, in accordance with the requirements of K.S.A. 75-52,112 (formerly House Substitute for Senate Bill 14), and is designed to provide both general and specific information to the Governor, the State Legislature and the Kansas Reentry Policy Council.

Sincerely,

Ray Roberts Secretary of Corrections This page reflects the FY 2013 funding allocation for each Community Corrections agency.

Community Corrections Agency	TOTAL
02nd Judicial District	\$226,104.00
04th Judicial District	\$470,011.00
05th Judicial District	\$366,060.00
06th Judicial District	\$322,000.00
08th Judicial District	\$495,123.00
11th Judicial District	\$471,425.00
12th Judicial District	\$149,447.00
13th Judicial District	\$349,000.00
22nd Judicial District	\$225,205.00
24th Judicial District	\$212,791.00
25th Judicial District	\$398,880.00
28th Judicial District	\$811,205.00
31st Judicial District	\$354,600.00
Atchison County	\$168,464.00
Central Kansas	\$422,179.00
Cimarron Basin Authority	\$328,000.00
Cowley County	\$391,000.00
Douglas County	\$455,000.00
Harvey/McPherson	\$460,000.00
Johnson County	\$2,200,800.00
Leavenworth County	\$168,500.00
Montgomery County	\$268,000.00
Northwest Kansas	\$423,821.00
Reno County	\$495,000.00
Riley County	\$446,000.00
Santa Fe Trail	\$357,369.00
Sedgwick County	\$3,942,800.00
Shawnee County	\$968,104.00
South Central Kansas	\$260,000.00
Sumner County	\$163,088.00
Unified Government	\$1,411,470.00
TOTAL	\$18,181,446.00

Statewide Data

Since the development and implementation of the statewide risk reduction initiative under SB 14, the overall population of probationers under Community Corrections supervision has grown from 7,406 on June 30, 2006 to 7,896 at the end of FY 2012. The annual number of probationers completing case sentences also increased from 4,912 in FY 2006 to 5,463 in FY 2012.

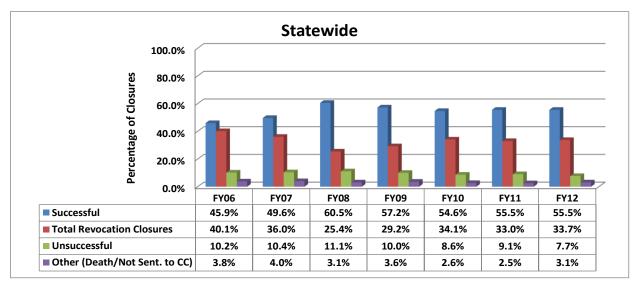
The intent of the legislation was to increase offender success as well as to reduce the number of probation revocations being sent to prison. The charts on page 4 provide information regarding the progress being made to fulfill that intent.

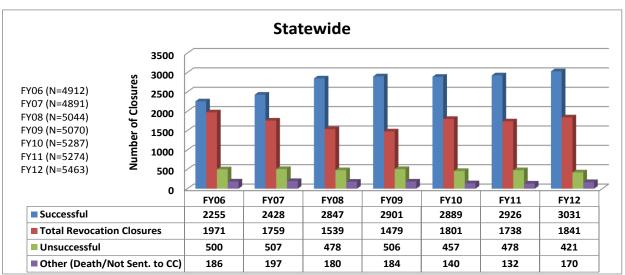
The first two charts provide information regarding the number and percentage of Community Corrections files closed by closure type during FY 2006 through FY 2012. The charts reflect that both the number and percentage of probationers successfully completing Community Corrections has increased from FY 2006 to FY 2012. In FY 2006, only 46% of probationers successfully completed supervision. That rate was the highest in FY 2008 with 61% of probationers successfully completing supervision. In FY 2012, the rate was 55.5%, which is still significantly higher than the FY 2006 rate.

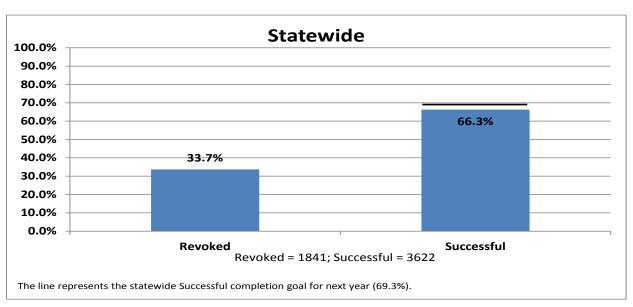
The legislation originally required that Community Corrections agencies reduce revocations by 20% from the FY 2006 rate. In FY 2006, a total of 1,971 probationers were revoked and sent to prison. In order to meet the 20% reduction, Community Corrections agencies needed to reduce that number to 1,577. As a whole, Community Corrections exceeded that goal. By FY 2008, only 1,539 probationers were revoked and sent to prison, achieving a total reduction of 21.9% statewide. Since then, the number of probationers revoked and sent to prison has continued to increase. In FY 2012, 1841 probationers were revoked and sent to prison. Although the number has increased, it is still a reduction of over 9% from the FY 2006 baseline.

During the 2011 legislative session, statute was changed to revise the statewide goal regarding revocation rates. Each Community Corrections agency is now required to maintain a 75% successful closure rate or increase that rate by 3% from the previous year. FY 2012 is the first year that this revised goal was measured and reported out in this report.

The third chart on page 4 reflects the statewide percentage of revoked and successful probationers completing Community Corrections during FY 2012. When this successful rate is figured, the successful, unsuccessful and other closure types (reflected in the first two charts) are combined. The FY 2011 statewide successful rate was 67%, so the goal for FY 2012 was a 3% increase which would be 70%. As a whole, Community Corrections did not meet that goal because the FY 2012 statewide successful rate was 66.3%. Although the statewide goal was not met during FY 2012, over half of the Community Corrections met their individual goal. There were 12 agencies that had a successful rate above 75% and an additional 4 agencies increased their successful rate by at least 3%. Information regarding individual agency performance is provided in their respective sections.







Individual Agency Risk Reduction Efforts and Data

The information in this section summarizes individual agency risk reduction efforts in data. For each agency you will find:

- The abstract from each agency's comprehensive plan grant application which summarizes the proposed plan to implement and sustain the critical elements of the agency and risk reduction initiatives.
- Data regarding the number and percentage of closures for community corrections probationer files by reason for fiscal years 2006 through 2012.
- An indication of the goal set for successful completions (75% or a 3% increase from FY 2011) and progress toward that goal.

The Fourth Judicial District is located in East Central Kansas, approximately 25 miles south of the Kansas City metropolitan area. The district encompasses four counties (Anderson, Coffey, Franklin, and Osage) over 2,491 square miles and operates four District Courts under the direction of three District Court Judges and two Magistrate Judges. The agency provides services to all four counties and is seeking grant funds to facilitate intensive probation and risk reduction services in the Fourth Judicial District, as well as to pursue a variety of initiatives at the local level to maintain a successful completion percentage of 75% or higher in FY 2013. Through assessment of LSI-R[©] data, available resources and existing gaps, the Fourth Judicial District Community Corrections has prepared the following grant proposal:

Target Population (based on FY 2011 LSI-R[©] data)

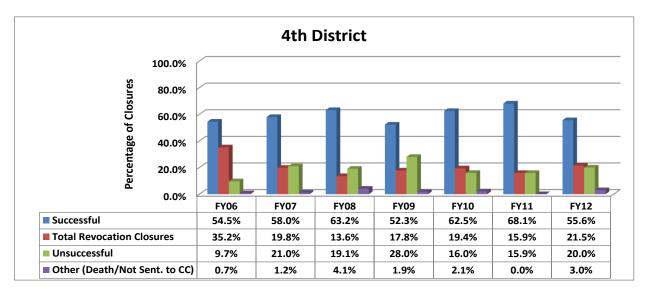
• AISP – offenders scoring 21(+) on the LSI-R[©] (Moderate to High Risk)

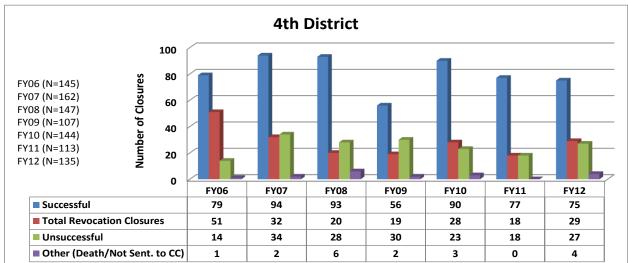
Currently Available Resources – Evidenced Based Practices

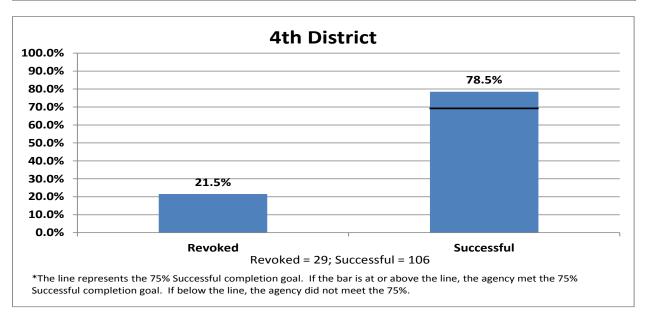
- Risk / need assessment utilizing the Level Services Inventory Revised (LSI-R[©])
- Staff trained in Motivational Interviewing (MI)
- Cognitive education classes for offenders
- Offender workforce development services / Job Club
- Financial assistance to offenders to eliminate barriers / reduce risk
- Exit surveys for offenders (successful, unsuccessful, conditional violators)
- Quality assurance for motivational interviewing, case plan development, LSI-R[©] and case file maintenance

Prioritized Gaps / Programming to Address Gaps in Services

- Development and implementation of a group-oriented quality assurance component for the LSI-R[©] to assist with supervisory review
- Development and implementation of a group-oriented quality assurance component for case plans to assist with supervisory review
- An MI booster training to reinforce previous training and to address gaps identified through the agency's MI QA program
- Provide training to officers in the area of engaging ongoing supports in the natural community
- A system-wide understanding of the LSI-R[©] and shared use of the tool with local stakeholders that are simultaneously providing services to the client
- Further development and integration of protocols that assist the agency with increasing opportunities for positive reinforcement for staff and offenders
- A standardized LSI-R[©] interview guide that can be used by Court Services and Community Corrections, which will eliminate duplication of the initial LSI-R[©].







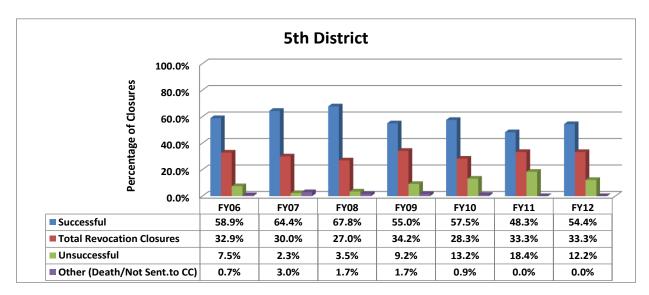
The recommendations represented in our FY 2013 Community Corrections Comprehensive Plan represent the culmination of five years of experience gained, questions asked, and lessons learned in the process of implementing evidence-based practices. Our recommendations are a product of numerous meetings between staff and stakeholders, an intensive review of our offender data, program outcomes, and an honest assessment of our agency's capabilities. Our recommendations were strongly influenced by considering the criminogenic risk and need posed by the population we supervise in combination with our promise to protect the community. The judiciary, Community Corrections Advisory Board and local governing authority are in complete agreement with these recommendations.

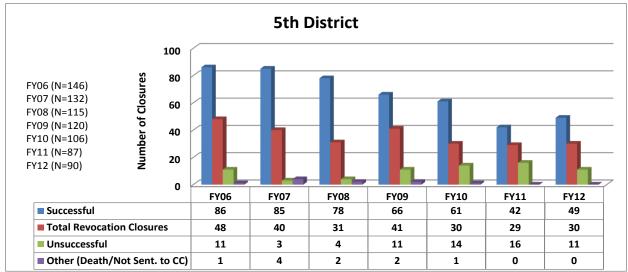
Last year 77.4 percent of the Fifth Judicial District's offender population was assessed at either level 1 or 2 following their initial LSI-R[©] assessment. This was 32 percent higher than the statewide average. Evidence-based principles support the directing of resources to a program like the Fifth Judicial District's because targeting high-risk offenders "promotes harm-reduction and public safety." Not to mention the volumes of research showing that reducing recidivism rates for high-risk offenders "reaps a much larger bang-for-the-buck."

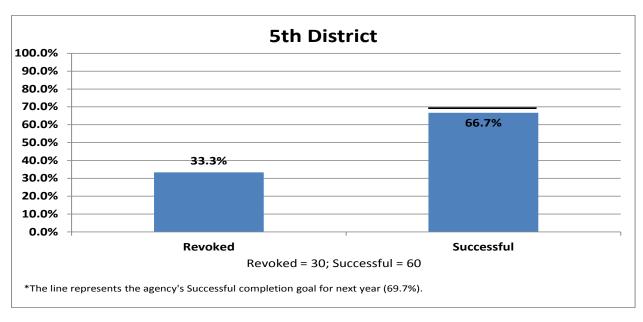
In FY 2011 twenty-nine offenders supervised by our agency were revoked and sent to a prison in the State of Kansas. Of those, twelve or 41 percent were absconders who were apprehended and subsequently revoked. The average length of time spent working with each offender, excluding absconders, was 355 days. Twenty-five were revoked for condition violations and four were for new law violations. Supervising them was a formidable task. In some instances, individuals posed a very real danger to our community and had to be removed summarily without the opportunity for an intervention. The combined efforts of agency staff, local stakeholders and the judiciary required a large commitment of resources in the areas of funding, personnel and time.

We are committed to working with this difficult population by only utilizing supervision methods that effectively bring about behavioral change in offenders. Success will require effective monitoring in the delivery of services, fidelity to procedures that correlate to increased accountability and a sustained integrity to the agency's mission. This involves collecting and reviewing offender data and having the flexibility to make adjustments to our plan as the need arises. In order to take on these tasks our agency will continually support and encourage one another as we make every effort to reach our program goals and performance outcomes.

Our agency's priorities in FY 2013 are to be accountable for ensuring we are a program that effectively implements risk, need and responsivity principles to reduce the number of revocations in the Fifth Judicial District. We will achieve this by targeting moderate to high-risk offenders using the LSI-R[©] in combination with group-oriented, cognitive-behavioral programs, offender workforce development services, specialized caseloads and referrals to community-based resources. We have tried to fully integrate evidence-based practices, organizational development and collaboration with external stakeholders to facilitate our offenders' successful completion of community corrections supervision.







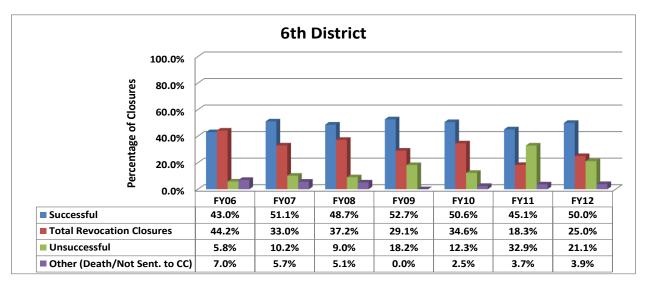
The Sixth Judicial District Community Corrections agency consist of three counties; Miami, Linn and Bourbon. Miami County is our host county and the site of our administrative office. The agency implemented evidence-based practices in the supervision of our offenders which has proven to be very successful. In FY 2011, the agency had a deceased in our revocation rate to 18.3% compared to the revocation rate of 34.6% in FY 2010. We will continue with the hard work and determination to encourage our offenders to change their behavior and to be pro-social citizens in our communities.

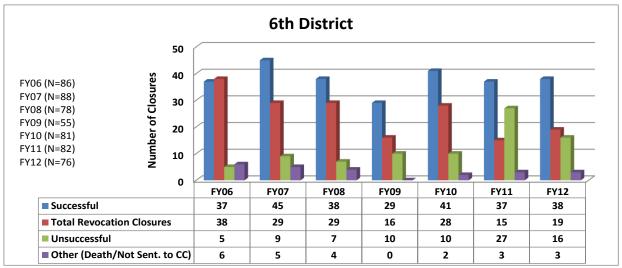
The agency will focus on several goals in FY 2013 in order to move forward with the offender risk reduction initiative. The agency will continue to evaluate the risk/needs of our offender population and increase interventions to address the problem areas. We will plan to have a staff member trained to deliver a cognitive skills class to assist the offenders in addressing their behavioral risk/needs. The agency will also have another staff member trained to provide a much needed employment class for the offenders. We would like to fill a vacant position for an intensive supervision officer to assist with caseloads and to provide the in-house services we will offer to the offenders. The agency plans to strengthen the relationships we have formed with our stakeholders and community partners, as well as, seek out new ones in the upcoming year. We will encourage staff to incorporate into their case management the support of natural communities with the offenders.

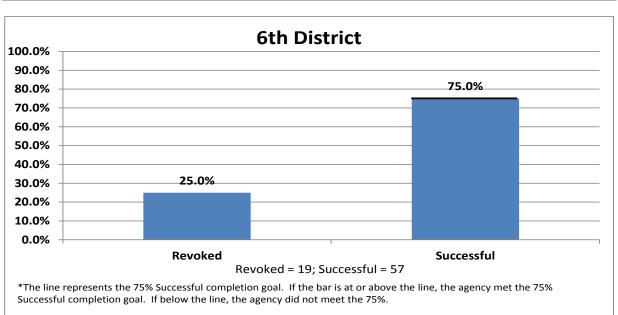
The agency will continue to offer to the offender population the Initial Offender Orientation class, Thinking for a Change and the Life Management /Skills class. We will continue to refer offenders to programs in our communities and through collaboration strive to improve the services with the providers. The agency will continue the contractual services with Eagle Recovery Services for the intensive outpatient services they offer to the offenders.

The staff for the Sixth Judicial District is dedicated in their work with the evidence-base practices. The staff strives to accomplish significant changes in the behavior of the offenders they supervise. The changes the agency has implemented in our program has shown a higher quality of case management for the offender.

The Sixth Judicial District Community Corrections plans to continue providing quality supervision to the offenders assigned to our program. We will strive to increase public safety and offender accountability, while also maintaining a supervision success rate of 75% or improving the success rate by 3%. The agency believes with continued support through adequate funding, we will accomplish this goal in FY 2013.







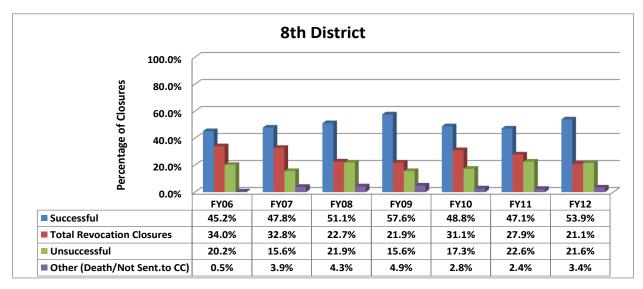
The 8th Judicial District Community Corrections is comprised of four counties: Dickinson, Geary, Marion, and Morris. Each county is a unique entity that serves diverse populations, yet they function as a collaborative unit always working towards a common goal. The strength of the agency is rooted not only in the staff's openness to change, but also in its willingness to think outside of the box to ensure the needs of all clients are being met, and the agency continues to evolve and serve as a leader in the corrections industry by piloting new and innovative ideas.

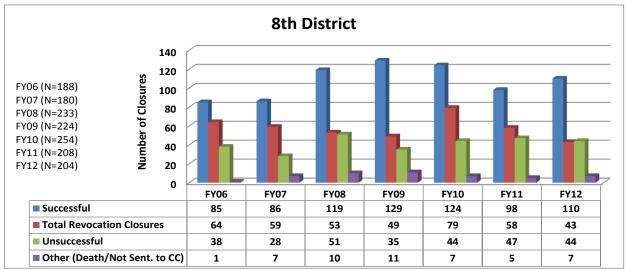
The 8th JDCC is committed to working with support services within the community in an on-going effort to fill the gaps in services. Just as the needs of clients are often dynamic in nature, so are the resources that are available to those clients that we serve. Therefore, the availability of resources often presents as a challenge. In order to fill this need, the 8th JDCC will work to create new collaborations within the community to build additional support systems and partnerships. We, as an agency, recognize that community members do not always know what Community Corrections is, how it operates, or the mission of the agency. It is our duty to educate the communities in which we live and work to foster a positive relationship that promotes collaborative efforts.

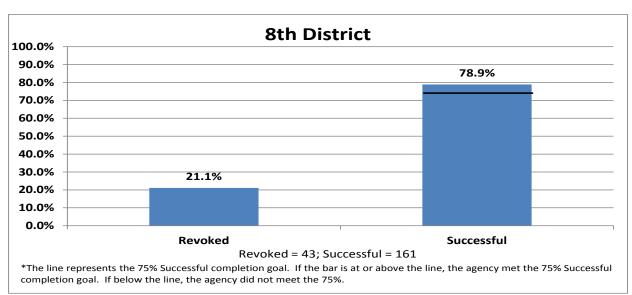
The 8th JDCC continues to be proactive in meeting the needs of the agency and its staff. Stress and burnout are a side-effect of the work we do that often impacts officers at many levels. The agency and its leadership recognize it is crucial to ensure the needs of its staff are being met. To fill this gap, the 8th JDCC will develop and implement a Critical Incident Stress Management program to assist ISO's. The agency has experienced many changes during FY12 ranging from staff turnover to the implementation of dual caseloads for all officers. Despite these changes, the 8th JDCC pushed forward without looking back. Perseverance is a defining quality of this agency.

All ISO's within the 8th JDCC are now certified in administering the LSI-R[©] assessment as well as the utilization of Motivational Interviewing. This agency continues to actively support, implement, and practice the efforts of EBP. To ensure the risks/needs of the clients are being assessed in the most accurate way possible, the agency will perform an audit of the LSI-R[©]'s performed in the 8th JDCC with the goal that 50% of all assessments will be in compliance with scoring and documentation rules. In addition, the agency will revise agency policies to ensure all are in compliance with KDOC standards. The 8th JDCC holds itself to the highest of standards and strives to surpass all expectations.

Efforts for State Fiscal Year 2013 (FY13) include improving upon current relationships with stakeholders, creating new collaborations within the community, creating and implementing a Critical Incident Stress Management Program, auditing the validity of LSI-R[©] assessments and achieving a 50% compliance rate, and the revision of agency policies to ensure compliance with KDOC standards.





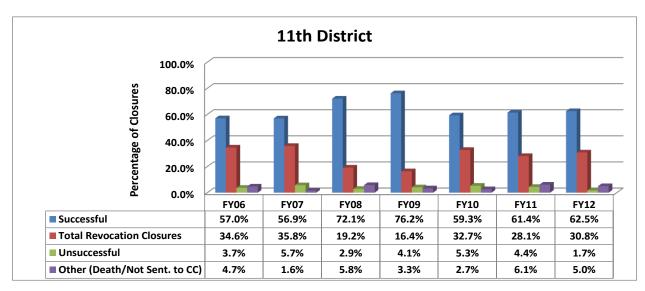


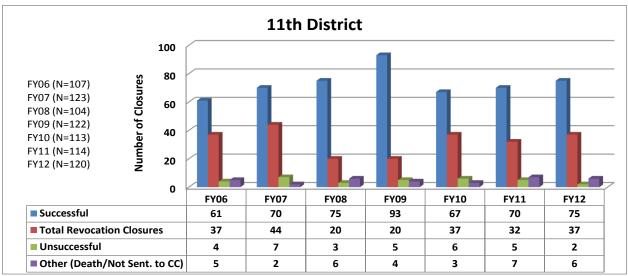
11th Judicial District Community Corrections

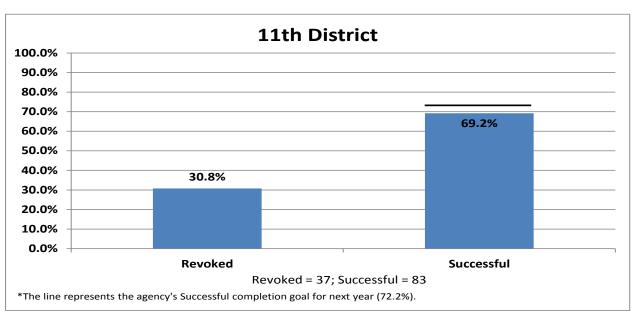
The 11th Judicial District Community Corrections provides adult only intensive supervision to the citizens of Cherokee, Crawford and Labette Counties. As of January 2012, this agency had a Year to date, Average daily population (ADP) of 260.3, ranking 8th of the 31 state Community Corrections agencies. This figure indicates a 8.4% rise from FY 2011 January numbers and an 12% increase from 2010. Our program strives to achieve a supervision success rate of 75% by utilizing community-based and agency developed interventions while adhering to evidence-based practices and Kansas Department of Corrections Intensive Supervision Standards. As of FY 2011, this agency documented a success rate of 71.9%, almost 5% higher than the statewide rate, and into the first half of FY 2012, our rate had increased to 75.4%, almost 10% higher than the statewide average at that time.

Our revocation data identifies the need of cognitive restructuring along with employment as major contributing factors in revocations among our clientele. To address those issues, we are providing cognitive behavior groups as well as employment skills programs district wide to clientele who have been identified as having a priority need as assessed through the Level of Service Inventory-Revised (LSI-R®), a statewide mandated assessment tool. Classes are co-facilitated with the local State Parole Office, promoting collaboration among agencies striving for the same goals; improving the lifestyle and success of its clientele. By addressing criminogenic factors, through our in-house programming, such as thinking processes, beliefs, values, employment and motivation, we empower clients to move towards positive self-development. Staff plays the lead role in our risk reduction efforts. Trained in Motivational Interviewing, Case Management and Risk Reduction practices they work to build positive collaborative relationships with their clients by supporting accountability and recognizing the motivating factors for each probationer. They work diligently to assist in the development of individualized case planning goals geared towards the success of all clientele. Supervisors focus on quality assurance thru contact reviews and file audits while coaching and strengthening the Evidence Based Principles that produce outcomes consistent with client reformation.

In FY 2013, this agency looks to continue the forward progress we have achieved since initiation of Risk Reduction efforts. We will strive to maintain fidelity in all programming and to expand our aftercare cognitive programming to our Labette County region. We propose to increase awareness of the Evidence Based Approach and our agencies programming to stakeholders and collaborative partners while continually evaluating and targeting those interventions to meet the needs of the community and our clientele. We'll continue to stimulate the knowledge base of our officers with skills training, mentoring, and challenge them to identify and focus strategies on quality supervision, by promoting more group based contacts to help alleviate caseload stresses and enhancing client coping skills through peer interactions. Lastly, we look to gain knowledge from our client population that may allow us to better facilitate their success within our program and better serve the communities that we are entrusted.





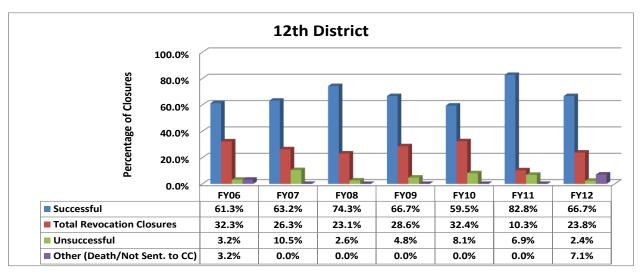


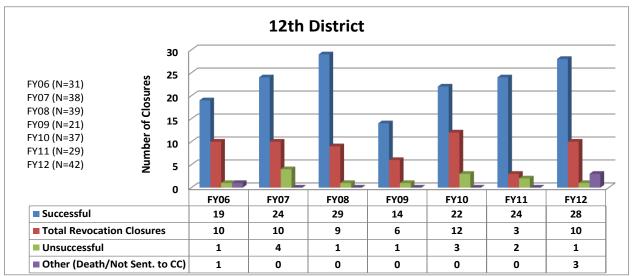
The 12th Judicial District Community Corrections (12th JDCC) is a vast, rural, sparsely populated area covering six counties: Cloud, Jewell, Lincoln, Mitchell, Republic, and Washington. These counties cover 4,558 square miles. Our administrative office is housed in Concordia at the Cloud County Courthouse. The agency houses both Community Corrections and Juvenile Justice Authority staff for the district. Staff travels to meet with probationers in office space shared throughout the district with other supervision agencies, Court Services and Parole.

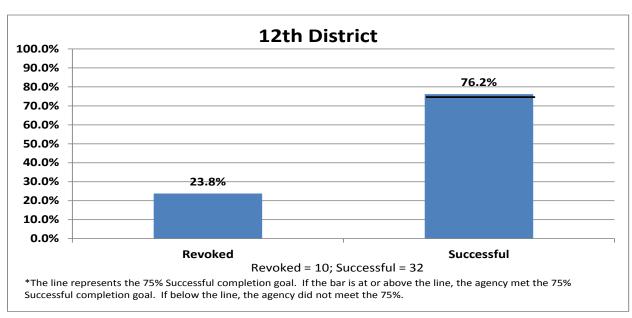
Working with our consultant in writing our SB14 Risk Reduction Grant in 2007, we put together a strong, purposeful, evidence based supervision program, incorporating all 8 evidence-based principles for effective interventions. Our goals and objectives are tied to identified gaps and to the needs (high and very high domains) of our probationers. The successful completion rate for probationers in FY2011 was 89.7%, surpassing the State's goal of 75%.

The critical component to the success of our plan for the coming year is to maintain our CC team. While each staff member is an exemplary officer, it is the team as a whole that exceeds expectations and standards consistently. Each team member's skill set complements the others. In an agency as small as the 12th JDCC (2.6 officers) every member is critical to the success of the program. By maintaining staffing levels, we are able to meet supervision standards, address the criminogenic needs of our probationers, target appropriate levels of supervision and services for all probationers (LSI-R[©]), and continue to integrate evidence based practice of providing feedback and rewarding offender success into our program.

We will continue to practice our Offender Reward/Sanction Resource Guide. This is a matrix of rewards and sanctions designed for consistent responses to probationers' successes and violations, using a 4-to-1 ratio of reward to sanction. We updated our guide in FY12. We will continue to focus on increasing public safety, reducing probationer risk, and increasing successful completion of community corrections supervision, we will continue to evaluate our program and policies to establish and implement evidence-based practices. We are working with service providers to review and evaluate services to ensure that they are effective, and to modify or abandon those that are not. We continue to offer our in-house cognitive skills group to probationers and to collaborate with the 28th Judicial District facilitator in continuing to improve and update our program delivery. We continue to partner with other area resources to provide services for our probationers. The last key component to our plan is monitoring and evaluation. We are tracking everything we do that relates to probationer and documenting program progress, successes, and failures. Practices and services that do not have evidence of effectiveness will be modified, enhanced or abandoned.





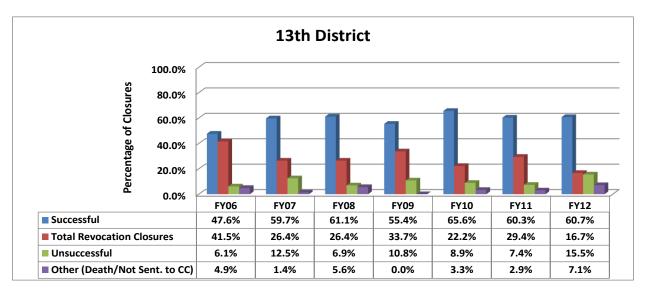


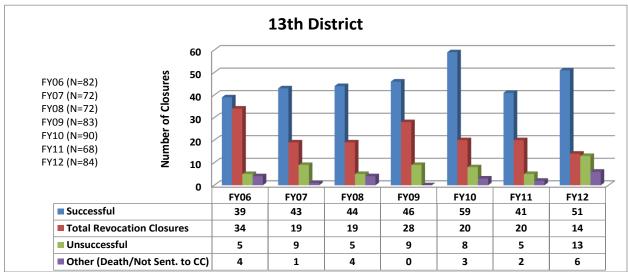
The 13th Judicial District is comprised of Butler, Elk and Greenwood counties. The 13th District Community Corrections agency administers the Adult and Juvenile Intensive Supervision programs and the JJA Case Management department within the District. Butler County is the host county through an active and valid inter-local agreement agreed upon and signed by the three (3) counties. Butler is geographically the largest county in the state of Kansas at 1,428 square miles. With 65,880 residents, Butler is the eighth most populated county in Kansas. The largest city, and county seat, is El Dorado with a population of 13,021 (U.S. Census, 2010). The bulk of the remaining 52,000 in population is spread throughout the numerous other mid-size towns in the county such as Augusta, Andover, Rose Hill and Towanda or in one of the many rural sub-division housing pockets. There are thirteen (13) incorporated cities in Butler County.

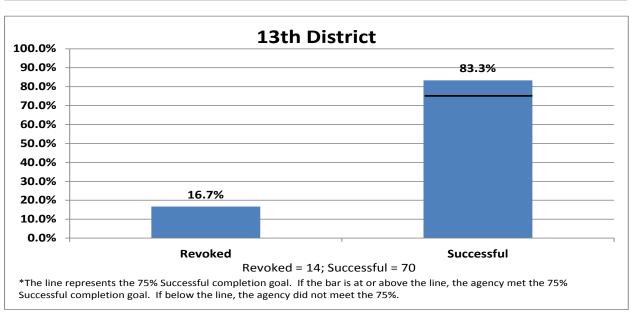
In FY2006, thirty four (34) offenders assigned to community corrections supervision were revoked by the District Court in the 13th District. 33% of the revocations were due to new criminal convictions. These revoked offenders did not have the behavior modification tools available to them that are necessary to change negative lifestyle and criminal behavior tendency patterns. The remaining revocations in FY2006 were due to condition violations, with one of the most common violations being absconding (simply failing to report).

13th District Community Corrections developed the Risk Reduction Initiative Plan that addressed both of these factors in 2007. The goal was to reduce revocations by 20% annually from the FY2006 number of thirty four (34). This would be twenty seven (27) offenders or less revoked per year. Public safety would also be enhanced with the implementation of Evidence Based Supervision Practices. Since that time, Adult ISP staff has received Advanced Communication Motivational Strategies, Cognitive Behavioral Intervention and updated Case Plan training. Staff also participates in assorted EBP refresher courses and recertifies in the delivery of the LSI-R[©] risk assessment tool every 24 months. The result of staff acquiring the skills to deliver EBP supervision methods has resulted in a more comprehensive and structured delivery of supervision methods, as well as reduced revocation rates. In four (4) of the five (5) full years after FY2006, this agency met the 20% revocation reduction rate. In FY2010 the agency was only one (1) revocation above the target rate of twenty seven (27).

The 13th District Community Corrections FY2013 Comprehensive Plan Grant Application addresses the agency's current adult offender supervision practices, assessing the progress of implementation of the Integrated Model of supervision and identifying gaps between current practice and the Integrated Model. The goals and objectives for closing the identified gaps in FY2013 are also identified. Additionally, this year's plan will also integrate the newly adopted goal of achieving an annual 75% successful offender discharge rate.



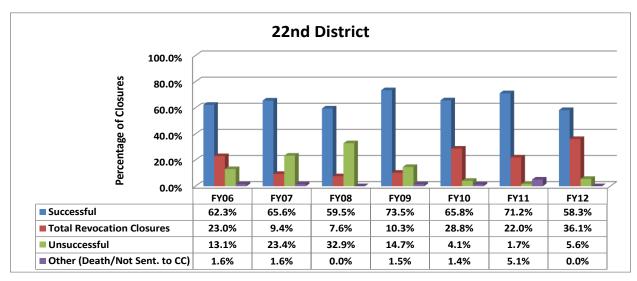


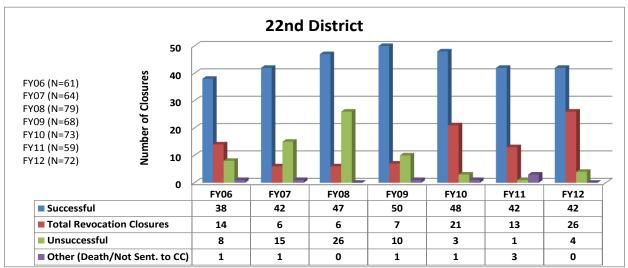


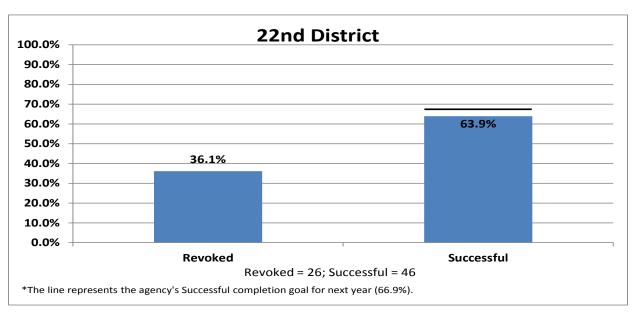
Community Corrections of the 22nd Judicial District has worked since 2005 to recruit credible resources needed by the offenders it supervises for successful completion of their probation. Located in NE Kansas, offenders were required to travel more than an hour to urban areas to receive sex offender treatment and substance abuse treatment. These are now available in offices supplied by the agency and during hours that make it possible for probationers to hold down a job and still attend treatment.

The 22nd has maintained at least a 75% successful discharge rate of the offenders it supervises since FY2005 by targeting high risk offenders. FY2009 saw its lowest rate of revocations at 12.5%. FY2010 was an exception. The slowdown of the economy and the effect it had on many of the manufacturers located within the district that shipped overseas and catered to home improvement aggravated the agency's ability to maintain that rate; however, through the use of directed case management the agency's revocation rate is once again decreasing.

Implementation of Evidence Based Practices has been ongoing and at times has been an uphill battle. Not all staff or advisory board members were able to make that transition from traditional supervision. Our agency today is one that practices EBP on a day to day basis. The agency's priorities during the coming year will focus on updating its inner workings and policies and procedures and make changes that will reflect Evidence Based Practices in all aspects of the agency. This will be done to ensure that future staff and board members will have the skills, knowledge, attitudes, and beliefs regarding interventions and supervision using EBP to meet offenders' risks/needs. The more closely the agency monitors its growth and makes modifications as needed, the better able it will be to reduce the risk of offender recidivism and increase public safety.







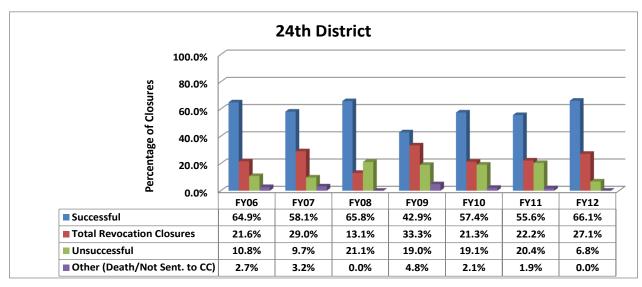
The 24th Judicial District Community Corrections Program provides intensive supervision and monitoring to a targeted population of high-risk felony offenders. The 24th Judicial District encompasses Edwards, Hodgeman, Lane, Ness, Pawnee, and Rush counties and 4746 square miles. Community Corrections strives to ensure public safety in the community by providing interventions and services to offenders that help reduce their risk of re-offending.

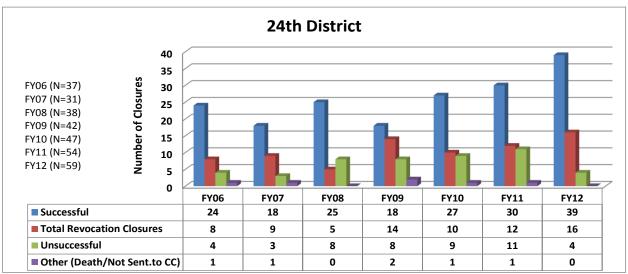
Agency staff is dedicated and wants to make a significant impact in our community and in the lives of our probationers. The agency has made Evidence Based Principles a part of current practice and understands the practices can be used as an instrument for increasing the effectiveness of supervision. As with all instruments, EBP needs continual monitoring and evaluating as to its effectiveness, training to reinforce skills, and adjustments to current practice in order to sustain the risk reduction initiative.

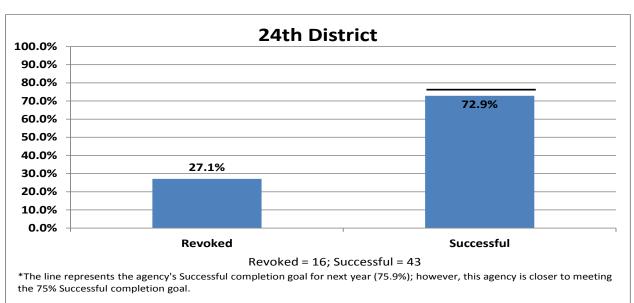
The 24th Judicial District was well above the statewide successful completion rate of 67% in Fiscal Year 2011. The agency boasts a successful completion rate of 77.8% in Fiscal Year 2011, which is remarkable when coupled with being ranked 4th highest in the State for the percentage of cases receiving a downward dispositional departure, in the statewide discharge information provided by KDOC, as well as the lack of resources available for offenders in the district.

The Fiscal Year 2013 Comprehensive Plan is representative of several years of ongoing training, implementing, assessing and reassessing the progress made in meeting the goal of implementing Evidence Based Practices. The goal of the agency for Fiscal Year 2013 will be to continue to focus on moderate to high risk offenders and to strengthen the Evidence Based Principles already in place by focusing on the peer driven review process and enhancing staff accountability by providing more timely feedback.

With adequate funding in Fiscal Year 2013, the agency will be able to continue with all principles of Evidence Based practice and provide quality supervision that will help our agency maintain the success rate of 75% and have a positive influence in our community and in the lives of our probationers.





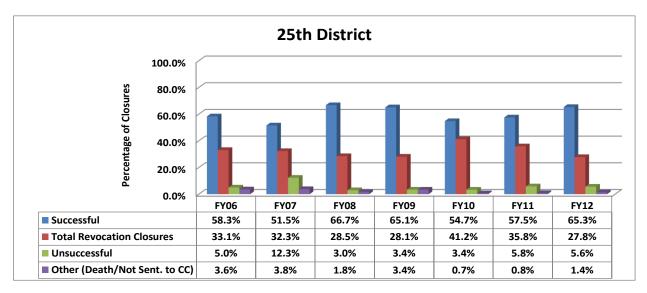


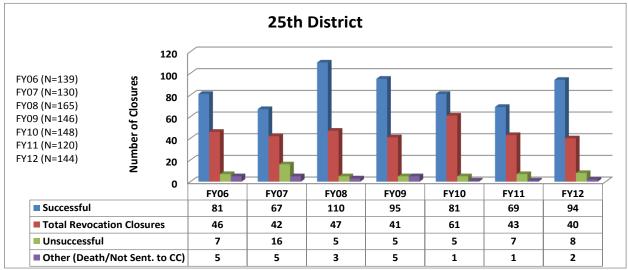
The 25th Judicial District Community Corrections implemented evidenced based practices to assist probationer's to complete probation successfully. We strive to create an atmosphere that encourages change. With positive changes probationers can change their criminal behavior to reduce recidivism and assimilate back into society as pro-social contributors' to the community.

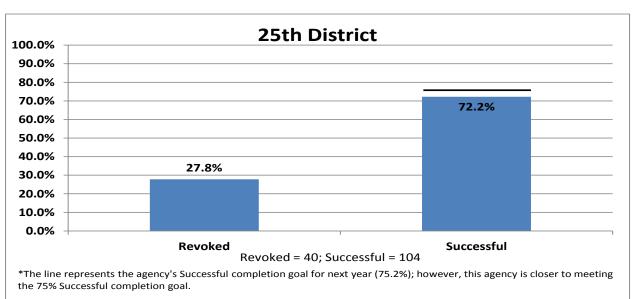
While the agency has faced many obstacles in finding, developing and implementing resources in Western Kansas over the years, we have found creative ways to deliver cost effective services to the offender population (e.g., our internal substance abuse treatment and life skills programs). We have been challenged not only by the by the lack of local resources, but by staffing and funding issues, and these appear likely to continue in the coming fiscal year.

In FY 2013, the agency will strive to achieve a 3% increase over the FY 2011 rate until we achieve and maintain a supervision success rate of at least 75%. To accomplish the goals, the agency will target services for offenders scoring at the medium to high risk level and high to very high on 2 of the 3 identified domains on the LSI-R[©]: identified as problematic for successful completion of supervision (Education/Employment, Companions and Attitudes/Orientation). The agency will use the following evidence-based and integrated strategies:

- staff will use the LSI-R[©] and behavioral case plan process to ensure meaningful supervision and effective interventions for all low risk and targeted medium to high risk offenders;
- the agency will utilize technology, i.e. (Facebook and Skype) in order to accommodate offender's in order to reduce the chance of absconding from supervision and sustain employment;
- evidence-based practices (motivational interviewing, targeted behavioral case planning, case management, cognitive behavioral tools, a cognitive behavioral approach in the delivery of substance abuse treatment and life skills education, and the OWDS employment program model);
- specialized caseloads by high and medium risk (Levels 1, 2 or 3) and low risk (Level 4);
 - group reporting as an option for Level 4 offenders (requiring a "thinking" report at each meeting); and,
 - a Sanctions and Response Methodology that allows the violation response to be tailored to the violation as well as that of the offender, and offers incentives for success.







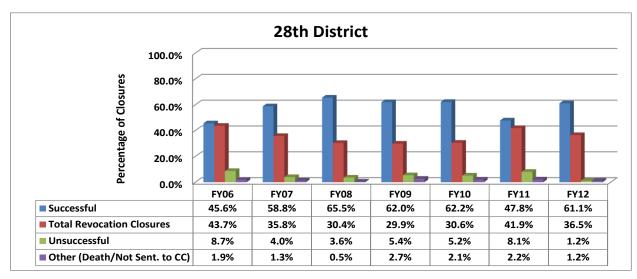
28th Judicial District Community Corrections

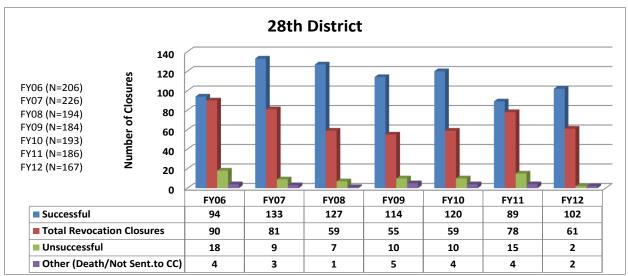
Long term economic trends continue keeping Kansas under severe economic pressure. The size and scope of the justice system continues to reduce, locally and at the state level. The elimination of funding for rehabilitative programming continues, reduction in funds to support staff salary and benefits has continued, and our local programs, including the jail, are underfunded and overcrowded. Yet agencies are being asked to do more, larger caseloads, fewer resources, seeking additional resources to cover staff layoffs. The 28th District agency looks for ways to be more effective and efficient with clients and resources and while there is a criminogenic effect due to the economy there can also be potential for positive impacts.

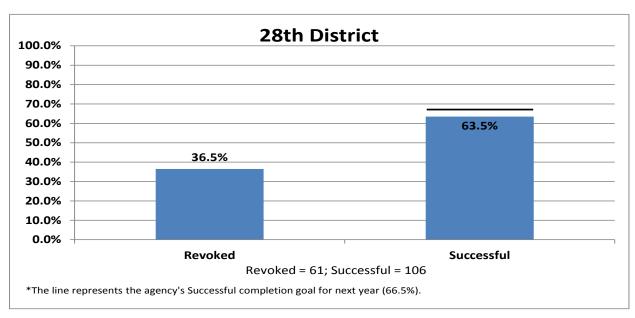
Evidence-based practices are a powerful tool for increasing the effectiveness of probation. These practices do take time and dollars to implement but once the tools have been implemented improving upon effectiveness can be less complex and expensive. A strong and effective supervision strategy with clients lies simply in our interactions with them. A strong interpersonal relationship with the client can be the foundation to all the work we do and can assist staff in providing more effective client supervision.

The 28th Judicial District Community Corrections continues to serve Saline and Ottawa counties. For years staff has worked hard developing and practicing skills to implement efforts to increase the likelihood of client success. In FY2005 this agency began researching and implementing evidence based practices to include skill training, quality assurance, measured results, and staff/client attitude and behavior change to strengthen desire and work toward increasing client success. In the beginning a system was designed to complete consistent LSI-R[©] assessments and caseload assignments, development of a Resource Coordinator to build community collaboration like none we have seen before, and four cognitive behavior based client groups, provided in-house, at varying times of day and evening, a system designed to increase success of clients assigned to this agency. And the development of a case panel review process prior to any court action on condition violation cases to open dialogue and the process of supervision practices possibly not applied.

Into FY13 this agency will strengthen relationships that are necessary to the success of the goals and objectives, both local and state wide. Building upon recent strategic planning efforts to increase awareness of the importance of relationship, leadership, and mentoring abilities in all interactions with staff and clients. Enhancing the agency's core values of respect, service, integrity, trust, and professionalism will add to the established supervision strategies in place. Not only individual work with staff on their own strengths and how they can apply those abilities to the interactions of client behaviors to increase success but applying those strengths in working with supervisors and staff to increase the likelihood of trust in the system of evidence based strategies. Continued support of volunteer resources, building upon the faith based mentoring, including more community partners in our effort of organizational structure and utilizing the right staff/talent in the right place. Relationship building will go beyond the office to the court system by educating, providing data, and explanation of risk reduction efforts on a regular basis to emphasize the practice of internal sanctions and the value of swift rewards and consequences. Increasing success will be our priority for client, staff, and community.





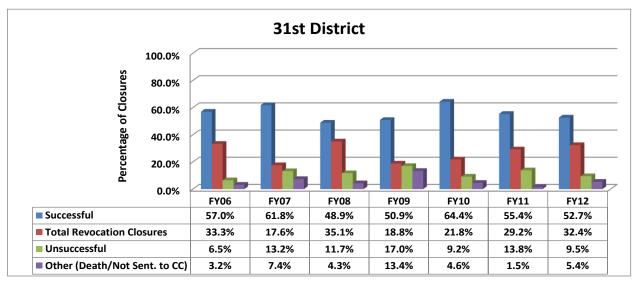


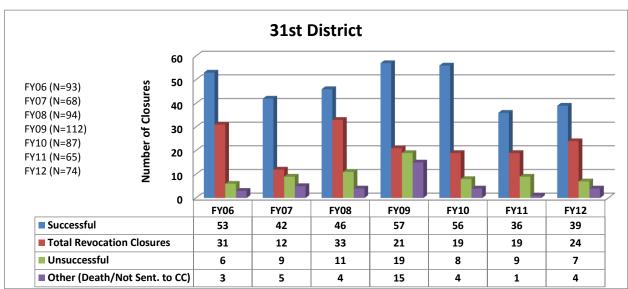
This plan explains the direction of the Thirty-First Judicial District's efforts to improve probation supervision effectiveness by continuing a structure for recidivism reduction that is supported by evidence based practices. Our process of implementation is on-going and focuses equally on evidence based practices, organizational development and collaboration.

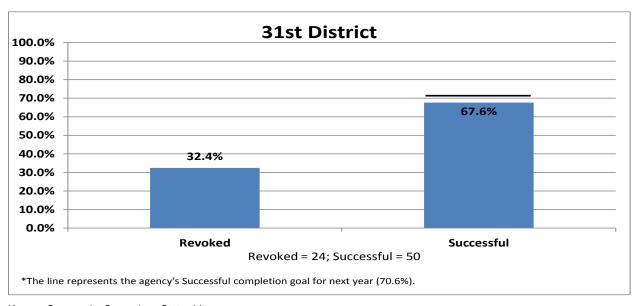
Our mission is to promote public safety by applying the appropriate level of supervision as indicated by the risk/needs score and/or as required in special cases, i.e. sex offenders and local policy.

Strategies:

- To continue to develop management/employee skills, knowledge and attitudes related to evidence based practices as needed.
- To continue collaboration with community partners to offer evidence based services and treatment options to medium and high risk offenders who are willing to make positive behavior/life changes.
- To achieve and maintain a supervision success rate of at least 75% or improve such rate by a minimum of 3% from the previous year.
- To evaluate outcomes based on recidivism reduction.
- To comply with all applicable state and federal anti-discrimination laws and constitutions.







Atchison County Community Corrections

Atchison County Community Corrections (ACCC) is in the 1st Judicial District located in the northeast section of Kansas bordering the state of Missouri. Our office is located at 729 Kansas Avenue in Atchison, KS. This agency works with both adult and juvenile probationers in Atchison County.

Atchison County Community Corrections understands that the State of Kansas is working to increase successful closures of offenders on probation and improve offender success while maintaining community safety. Our plan is to continue this initiative and provide our probationers with behavior- changing tools so that the probationers have a better chance of becoming successful while on probation and after.

Atchison County Community Corrections goal is to achieve a successful closure rate of 75% on offenders completing probation in FY2013 or a three percent increase from FY2011. Atchison County Community Corrections rate in FY11 was 53.3%.

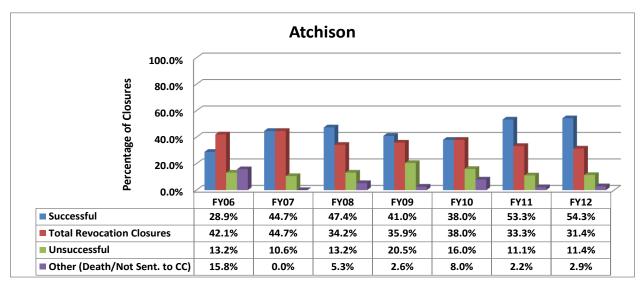
For FY2013 ACCC will search for and implement a new cognitive behavioral program. The target population is offenders whose overall LSI-R[©] score falls in levels 2 or 3. Officers will be trained to facilitate this program. We anticipate that any program selected will help offenders decrease their impulsive thinking. They will learn to identify negative thinking patterns and increase personal responsibility.

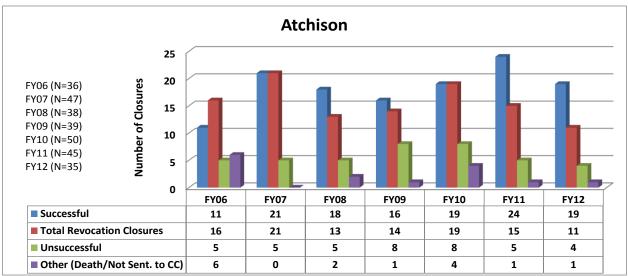
ACCC will also continue to focus on employment of our employable offenders for FY2013. During FY2013 officers will be trained in Offender Workforce Development which will aid offenders in their employment search skills. This is an approved curriculum by KDOC, who will also provide training.

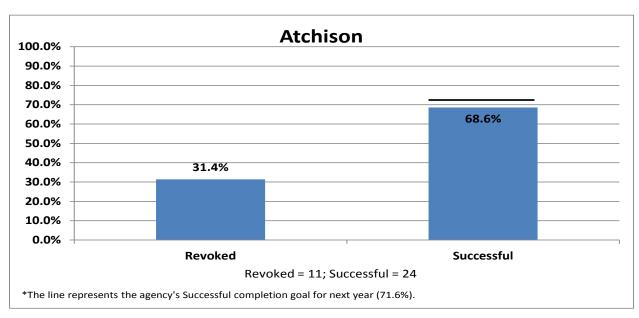
Data collection will be done quarterly according to the monitoring and evaluation section of the comprehensive plan. Data analysis will be monitored by officers and the director to make sure the desired outcome is being achieved. Outcomes will be with shared with the Atchison County Community Corrections Advisory Board and The Atchison Board of County Commissioners.

In FY2013, ACCC will enroll in Facilitated Strategic Planning. This program will assist this agency in closing gaps as well as provide direction, increase collaboration and establish a vision.

ACCC's goal is to improve and build upon the evidence based practice steps we have implemented thus far. This would include collaboration with Leavenworth and the 22nd judicial district Community Corrections as well as KDOC by attending trainings that are evidenced based and focus on case plan refreshers and Inter-Rater Reliability to validate the scoring of the LSI-R[©] and strengthen case management. ACCC will also expand on the Coaching for Quality program through KDOC.







Central Kansas Community Corrections

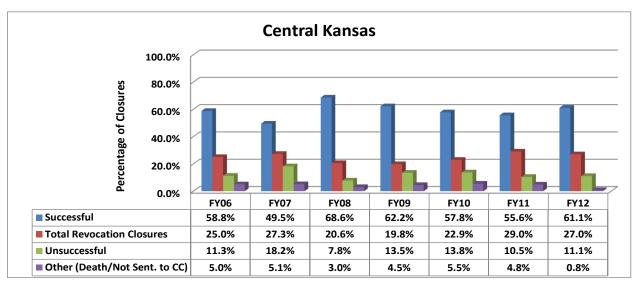
Central Kansas Community Corrections serves the Twentieth Judicial District, encompassing Barton, Ellsworth, Rice, Russell and Stafford counties; a total of 4,014 square miles. The agency's use of local and state resources strengthens the delivery of services to our offender population. CKCC staff continues to serve the five county District by seeking interventions that meets the needs of offenders while keeping public safety as the priority.

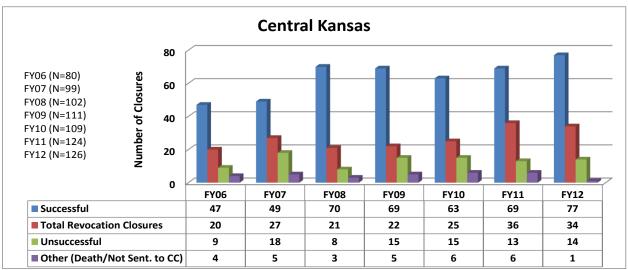
CKCC directs case management efforts and programming toward the concerns identified in the Level of Services Inventory – Revised (LSI-R[©]). These efforts include but are not limited to extensive drug testing, cognitive-behavioral interactions, substance abuse treatment and acting as resource brokers for assistance within the community as well as statewide services. Interventions offered by CKCC have included Cognitive Behavioral classes using the Crossroads curriculum and Thinking for a Change, to address the identified high risk factors and effectuate positive self-change within the participant. Staff has been trained to facilitate the trainings, classes are available when staff time allows. Additionally, CKCC has priority access to Gateway to Recovery, an Addiction and Prevention Services approved in-house outpatient substance abuse program located in Barton and Rice counties.

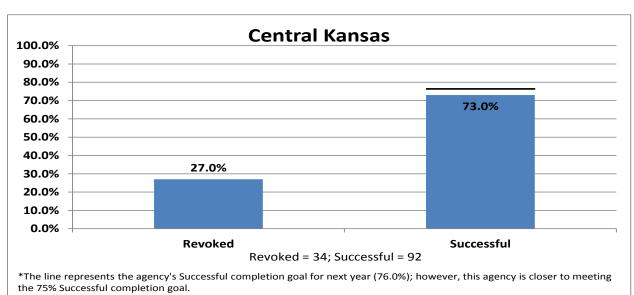
Intensive Supervision Officers have been trained to deliver case-management skills as taught in Advanced Communication and Motivational Strategies (ACMS), Cognitive Tools and Case Management Trainings, as offered by the Kansas Department of Corrections. Tools such as the use of Thinking Reports, Sanctions and Response Methodology to address offender behavior, individualized attention with regard to cognitive groups and the inclusion of the family in the probationer's supervision will aid in the success of the offender in the behavior change process.

In a time where every entity is working to be fiscally conservative; the agency will not be creating new programming, but rather focusing on training and quality assurance. Current case management strategies are supported by the principles of Evidence Based Practice to maximize offender success / public safety. In FY 13, the agency will work to boost training and quality assurance efforts while learning new skills to ensure that each offender is receiving adequate doses of cognitive interventions through their interactions with assigned supervision officers. The agency will continue to support EBP and work to close the gaps in the integrated model: building on the skill-sets of the new and seasoned officers, ensuring that assessments are scored correctly, case plans are directed by the high-risk domains and that communication between officer/offender reflect cognitive interactions.

Philosophies of intensive supervision have been challenged throughout all levels of the district, but in the end the support throughout the service area is the same: We all want to live in a safer Kansas with offenders who are held accountable for their actions; learning from their mistakes and establishing a pattern of prosocial decisions. CKCC will continue to evolve in case-management practices to support Evidence-Based Practices in order to effectuate offender success.







Cimarron Basin Community Corrections

Cimarron Basin Community Corrections provides intensive supervision to the 16th & 26th Judicial Districts which includes Clark, Comanche, Grant, Gray, Haskell, Kiowa, Meade, Morton, Seward, Stanton & Stevens Counties and encompasses an area of 8,262 miles. Our goal is to provide interventions that meet the needs of the offender and provide public safety.

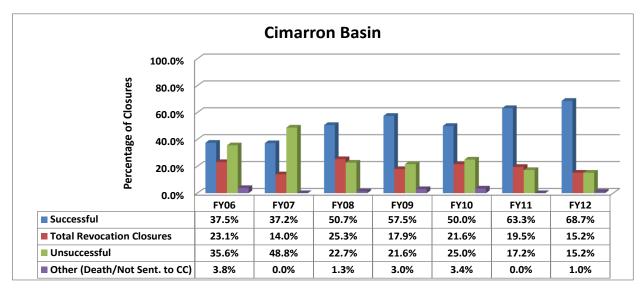
Intensive Supervision is designed to provide structured contact with an Intensive Supervision Officer for the term of probation. The ISO initiates collateral contacts with treatment providers, family members, employers and significant others. Offenders are required to complete all court ordered conditions including observance of a curfew and frequent drug/alcohol testing.

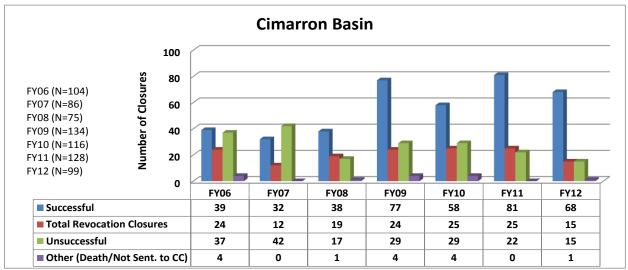
During FY11 Cimarron Basin Community Corrections had an 80.5 % success rate and the first half of FY12 we have an 82.4% success rate. We have focused on working to better understand the offenders assigned to us. The offenders bring with them a lifetime of negative thinking and attitudes, resulting in poor choices and consequently leading them into the court system. Offenders also use this negative thinking in the way they respond to being on supervision, falling back into old behaviors they feel comfortable with when a crisis is presented.

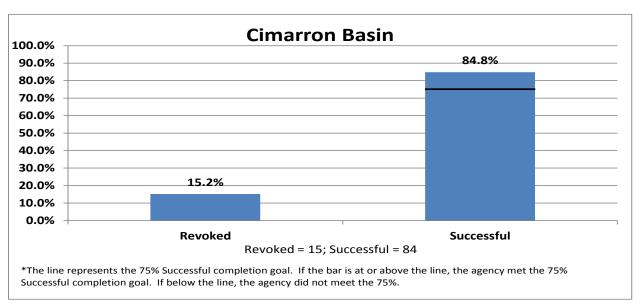
In order to address the needs of the offenders, CBCC implemented a Drug and Alcohol Outpatient Program to provide assessments, one-on-one and group counseling, and drug and alcohol education. These services are utilized not only by our offenders but also by the local schools, parole, SRS, court services, public defenders and the county attorney's office for diversion programs.

In reviewing the LSI-R[©] data for FY12, we have found that offenders who score high in the areas of attitude, leisure/recreation, criminal history and companion domains are at a higher risk for failure in our program. Offenders who are identified as medium to high risk will be referred to resources that will address their specific needs and give them the opportunity to develop skills that will help them change and improve behaviors. We have also identified an area that we are going to address is our level II clients who commit new felonies. We are implementing a new program called Walk the Line which will address issues that clients deal with that create problems for them in their lives.

As we look to FY13, Cimarron Basin Community Corrections will work to fine tune the successful programs we have established as well as look to utilize new resources to address the domain areas that put our offenders at a higher risk to fail. Cimarron Basin Community Corrections will continue to work for the successful completion of probation for our offenders.







Cowley County Community Corrections

Cowley County Community Corrections operates the Community Corrections Act programs in the 19th Judicial District. Cowley County is located in south central Kansas on the Oklahoma border and within one-hour drive of Wichita. Cowley County encompasses 1,126 square miles with a total population of 36,311 per the 2010 census. Winfield, the County Seat, is the second largest city within the county with a total population of 12,301 and Arkansas City is the largest city with a population of 12,415. The 19th Judicial District operates two separate Courts, one in Winfield and one in Arkansas City.

Cowley County Community Corrections provides three basic components for the Courts' consideration at the time of sentencing. The first is intermediate level sanctioning and supervision options in sentencing felony offenders to the Adult Intensive Supervision Program (AISP) versus prison sentences. The second is the Cowley County Community Corrections Day Reporting Program, which is an SRS certified, level one outpatient drug and alcohol treatment program, which provides cognitive based treatment to all offenders needing outpatient treatment.

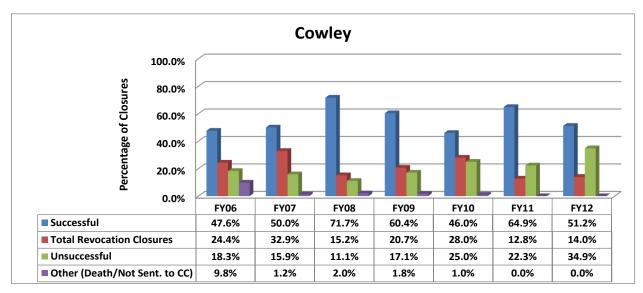
The third is the Cowley County Drug Court Program which was implemented at the end of FY09. In collaboration with the District Court, all offenders convicted under the provisions of SB123 and placed on Community Corrections are assigned to the Drug Court Program. Certain non-SB123 offenders are potentially considered for assignment to the Drug Court if the sentencing Judge refers them for evaluation to the program. Collaboration and partnerships with local providers has enhanced service delivery and increased accountability of our offenders. We feel the implementation of this program has greatly increased the chances of our drug related offenders to be successful as well as increased public safety.

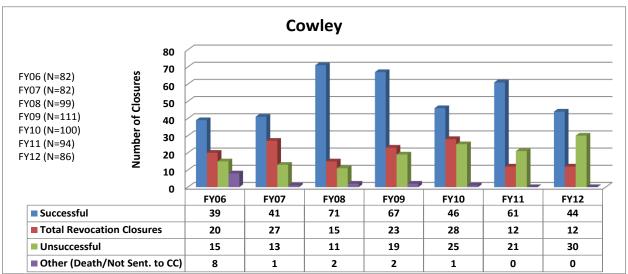
This plan is targeted to assist those clients that defined by the LSI-R[©] as being at a high or very high risk on probation or to re-offend. In Cowley County, the areas of greatest risk are alcohol and drug related problems, leisure/recreation and education and employment problems.

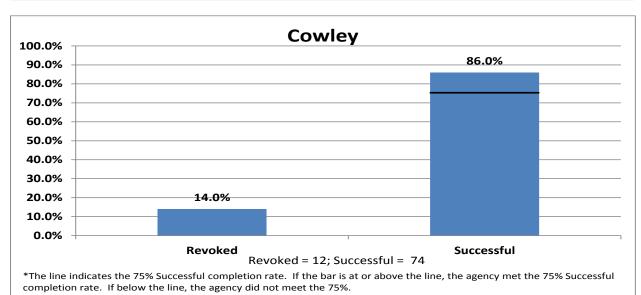
Cowley County Community Corrections will continue to focus on education and employment this coming year. Continued collaboration with area businesses and Cowley College will enable us to assist clients in finding stable employment and also complete the necessary education to increase the opportunity for better jobs. We have a computer lab set up for offenders to do job searching on-line as well as the ability to work on resumes and job applications and educational classes.

Since November 10, 2008, Cowley County Community Corrections and State Parole partnered together to begin offering Cognitive Outreach Groups (COG), which is firmly based on the National Institute of Corrections Thinking for a Change Program. The goals in implementing the program are to: increase the number of clients who successfully complete probation and parole, reduce recidivism and improve clients' abilities to take control of their thoughts, behaviors and lives. We will continue to provide these classes to our clients and those of state parole.

In FY 2011, Cowley County Community Corrections had the 2nd highest success rate, 87.2%, of all the Community Corrections Agencies in the state. This shows that our agency is providing the necessary tools to our clients to improve their lives and become productive members of our community.







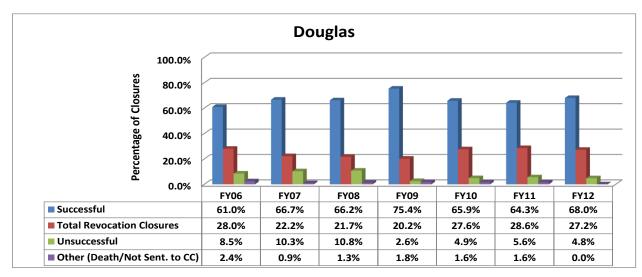
Douglas County Community Corrections

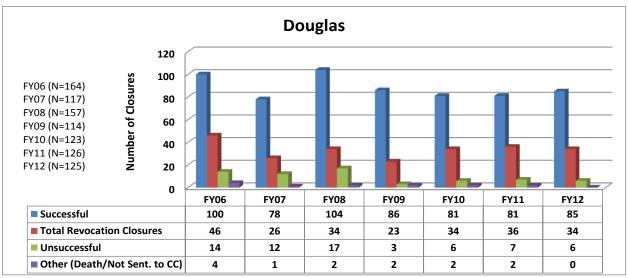
Douglas County Community Corrections is committed to enhancing public safety through Organizational Development, Evidence Based Practices and Collaboration. In addition, our agency provides intensive supervision, incorporating community resources and evidence-based practices that will enhance public safety and reduce offender recidivism. During Fiscal Year (FY) 2011, our agency received 224 total offender referrals to include Court assignments and courtesy transfer referrals. Of the total referrals, 34 offenders were not assigned to our program. As of April 1, 2012 (FY 2012) our agency has received 185 offender referrals with 26 of the offenders pending assignment to Community Corrections and 15 were not assigned. Our agency has three months remaining during FY12 and based on referral data, more than likely, our agency will exceed the number of referrals received in FY 2011. In addition, our agency is supervising approximately 30 offenders with presumptive prison sentences. Our agency's Average Daily Population (ADP) increased considerably between December 2011 (161.2) and March 2012 (191.9). With the increase in our agency's offender population, staff has been utilizing evidence-based practices to ensure lower revocation rates and higher successful terminations. In addition, it is very important our agency initiate all components of our risk reduction initiative program as we move forward in FY 2013.

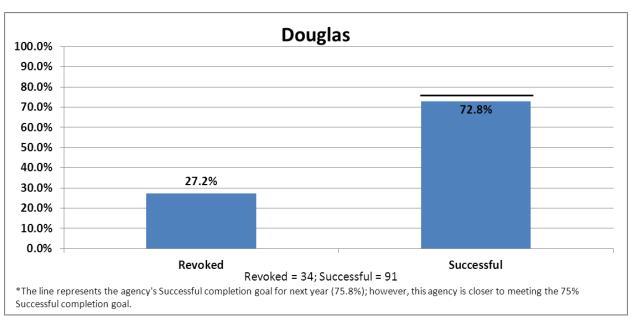
Due to a steady rise in offender referrals, presumptive prison cases and high risk offenders our agency considered alternatives to help decrease caseload size to allow more opportunities to assist offenders. Our agency continues to believe that based on research, specialized caseloads enable ISOs to address offender risk and needs effectively. In addition, officers can assess what services would be appropriate and available to help the offender successfully complete probation and become a productive citizen within the community. Our agency provides high-risk offenders with three to nine months of intensive risk reduction-focused services that occupy 40-70% of their free time. In addition, our agency will continue to target appropriate treatment interventions and programs to match the offenders individualized needs, taking into account dosage and responsivity. Based on this, our agency has begun implementing a mentoring program and a cognitive skills class for high-risk offenders. In addition, our agency has provided those offenders doing well a chance to receive gift cards, bus passes, groceries, etc. through our newly implemented incentives program.

Our agency has added a quality assurance piece to the program that allows supervisors to not only review documentation and observe ISO/offender contact but provide written/verbal feedback. Training based on evidence-based practices will continue to be an integral part of our agency practice.

To help attain success in FY2013, it will be important for our agency to continue monitoring the number of offender referrals through our internal database. We will continue to make necessary adjustments to caseloads ensuring offenders are receiving proper intervention and treatment dosages. Our agency will continue to provide the most current training available for all agency staff. This training will allow staff the ability to provide quality assurance to ensure we are utilizing evidence-based practices in working with offenders assigned to our program. Lastly, throughout the fiscal year, our agency will monitor KDOC reports and data to guarantee we are striving to achieve our goal of a 75% success rate for offenders leaving the program.







Harvey/McPherson Community Corrections

Harvey/McPherson Counties Community Corrections will strive to increase the number of successful completions from FY 2011. The agency will continue to implement evidence-based practices in the supervision of probationers. The target population will be probationers who are moderate to high risk, scoring 24 and above on the initial Level of Service Inventory-Revised (LSI-R[©]) and subsequent reassessments.

Probationers scoring 24 and above on the initial and reassessment LSI-R[©] will be monitored and analyzed each quarter in an attempt to measure incremental change in the probationer population and to gain a more complete understanding of the high risk population.

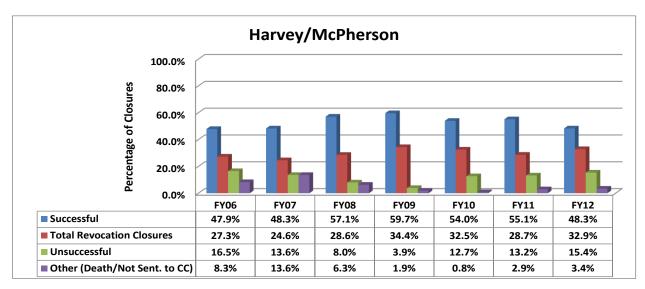
HMCCC will continue to utilize individualized case planning to ensure efficacy of supervision. The Intensive Supervision Officers' focus is on the risk, need and responsivity of all probationers and ensuring the probationer is accountable during his/her probation term. Supervisors complete quality assurance audits to verify the high-risk domains are emphasized on the full case plan and policies are followed throughout the life of the plan.

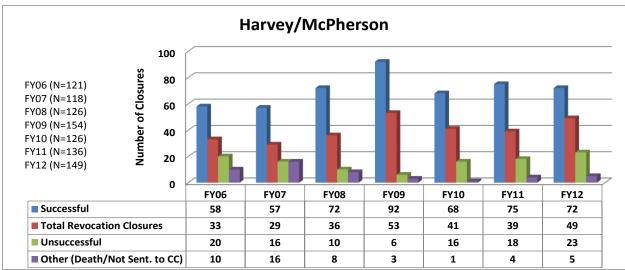
The agency will continue utilizing cognitive-behavioral group services for moderate and high risk probationers. The Commitment to Change program is a cognitive-based program developed by Stanton E. Samenow. The facilitator compares the outcome rating scale (ORS) with participating and non-participating group members. The ORS is a 4-item self-report outcome measure designed for tracking probationer progress in every session. The ORS is a reliable and valid outcome measurement tool.

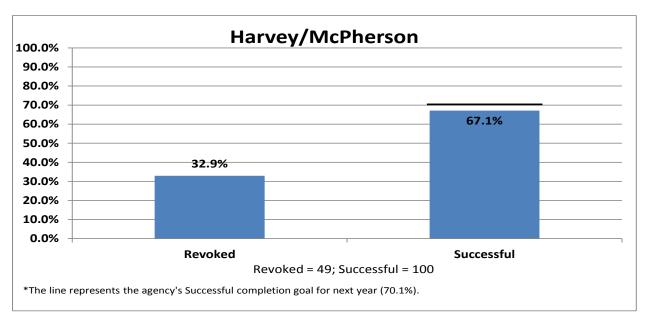
ISO's continue to utilize, practice and consistently learn skills utilizing Advanced Communication and Motivational Strategies (ACMS). It is believed the utilization of ACMS with moderate and high risk probationers has significantly reduced the overall LSI-R[©] scores of the successfully discharged population.

The agency will continue to provide positive reinforcement to probationers through acknowledgement of achievements by a variety of means. Positive probationer behaviors have been acknowledged by gift cards, certificates for successful program completions, reduced costs and written and verbal recognition.

HMCCC will continue to utilize two Offender Workforce Development Specialists to provide for the delivery of employment services for unemployed/underemployed moderate to high risk probationers. The Employment Program Specialists are responsible for the development and delivery of employment services that address the identified needs of individual probationers.







Johnson County Community Corrections

Johnson County Department of Corrections (JCDOC) offers an array of services and evidence-based interventions to the community corrections offenders in the Kansas 10th Judicial District. In addition to intensive supervision services, the department includes a 398 bed Residential Facility providing residential probation services, traditional work release, long-term substance abuse treatment (Therapeutic Community), and office space for an electronic monitoring program. Community corrections clients who receive services at either the Residential Center or the Intensive Supervision Field Services Office have access to a variety of programs and services to address their individual needs.

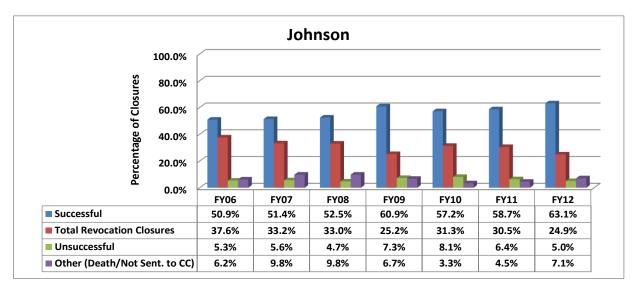
Client services are targeted based upon measured need as identified using the Level of Services Inventory- Revised (LSI-R[©]) and set forth in each client's case plan. Most services are either free or provided at a reduced cost for both intensive supervision and residential clients. The majority of programs available for Residential Center clients are provided onsite at the facility. Available services for community corrections clients in either program include the Thinking for a Change (T4C) program, substance abuse services, mental health services, educational programs, employment placement services, transportation assistance, and housing assistance.

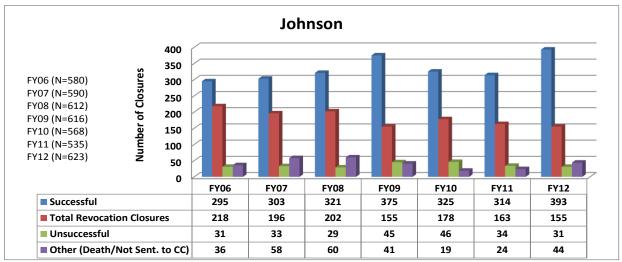
During early 2012, the department trained staff in Moral Reconation Therapy (MRT), a cognitive behavioral intervention that will replace the Thinking for a Change (T4C) program. The open-ended format of the MRT program will eliminate delays in client initiation of the program and will allow movement through the program at each client's own pace. The program format will also allow clients to continue the program without interruption as they move between the Residential Center and the Intensive Supervision Program.

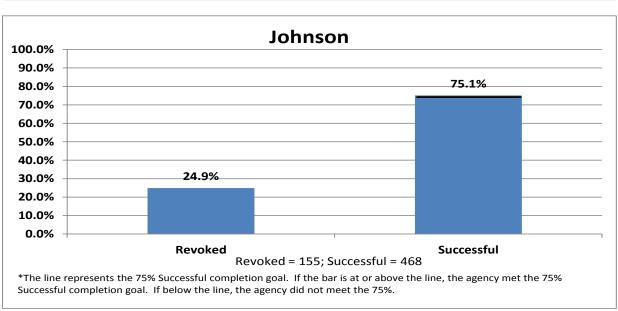
The department's Therapeutic Community (TC) is housed in a separate building at the Residential Center and is currently licensed to provide long-term treatment for up to 40 clients who have severe substance abuse disorders. These clients typically have extensive criminal histories and have failed under less intensive levels of treatment. During 2012, the department will utilize local Alcohol Tax Funds to add a modified mental health component to the existing program to better serve clients suffering from co-occurring disorders.

The department is also employing the Evidence Based Practices Skills Assessment (EBPSA) to evaluate training and organizational strengths in the use of effective correctional practices. The tool is designed to gauge the extent to which correctional staff members demonstrate the skills necessary to successfully implement and use Evidence-Based Practices (EBP). The department will use the EBPSA to address weaknesses in the correctional skills of the department staff so that training plans and quality assurance strategies may target those weaknesses.

During SFY 2013, the department will pilot a mentoring program for clients who are released from the residential center to add community support and promote pro-social activities following discharge. The design of the Kansas Department of Corrections mentoring program will be utilized in program development.







Leavenworth County Community Corrections

Leavenworth County Community Corrections (LCCC) is in the 1st Judicial District located in the northeastern section of Kansas. Our office is located in the Leavenworth County Justice Center at 601 S. 3rd Street, Leavenworth KS. This office works only with adult felony probationers residing in Leavenworth County.

Leavenworth County Community Corrections believes in working with offenders to complete probation successfully while maintaining community safety. This office along with the State of Kansas has a goal of reaching a 75% success rate for offenders during FY2013 or a 3% increase from FY2011.

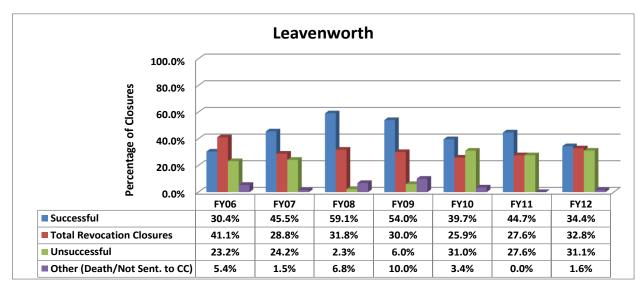
During FY2013 we will target offenders whose LSI-R[©] level score as a Level 2 and 3. Our statistics show for FY2011 that we had eleven (11) offenders revoked at a Level 1 and eight (8) at Level 2 and only one (1) for both Level 3 and 4. This office uses our resources for all levels of supervision but the numbers show that the offenders in Level 2 through 4 are applying them to their daily lives, lowering their risk of re-offending which increases public safety.

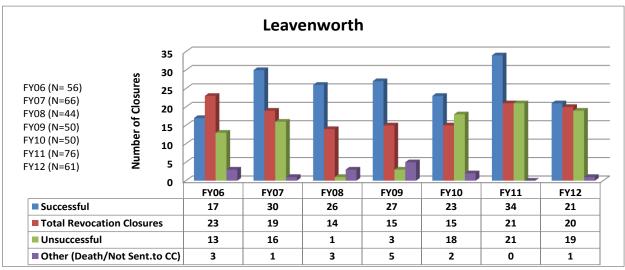
LCCC will continue to use the cognitive behavioral program, Thinking for a Change with our suitable offenders for them to gain personal responsibility and learn to identify negative thinking patterns. Leavenworth Community Corrections has one ISO that is a facilitator for Thinking for a Change (T4C) and created a T4C group with Lansing Parole to provide free services to probationers that need direction, but who were not ordered any specific treatment by the Courts. FY2013 goal is to run two T4C groups with the collaboration of Lansing Parole.

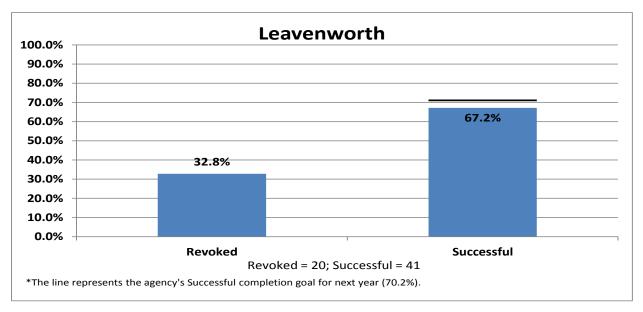
LCCC will continue to focus on employment and education for our offenders that qualify during FY2013. During FY2013 officers will be trained in Workforce Development, which is an approved curriculum by KDOC and KDOC will also provide the training. This program will assist offenders with employment search.

During FY2013 LCCC will focus on closing four gaps out of the eight principles of evidence based practice (Measuring Relevant Process/Practice, Providing Measurement Feedback, Risk Principle and Increasing Positive Reinforcement). We will enroll in Facilitated Strategic Planning to assist with closing our gaps

Leavenworth Community Corrections office along with Atchison Community Corrections and the 22nd District are collaborating with each other and KDOC in case plan and Inter-Rater Reliability training. These trainings follow evidence based practice, will strengthen case management and validate the Level of Service-Revised (LSI-R[©]'s) scoring accuracy.







Montgomery County Community Corrections

Montgomery County Community Corrections comprises the 14^{th} Judicial District, serves both Montgomery and Chautauqua Counties which border Oklahoma in southeast Kansas, and covers an area of 1,287 square miles. While offender unemployment is not the highest LSI-R $^{\odot}$ domain risk factor for our agency, it is notable that according to the Kansas Department of Labor statistics for December 2011, the state unemployment average was 5.9% while Montgomery County's unemployment figure was 8.6% and Chautauqua County's was 6.7%.

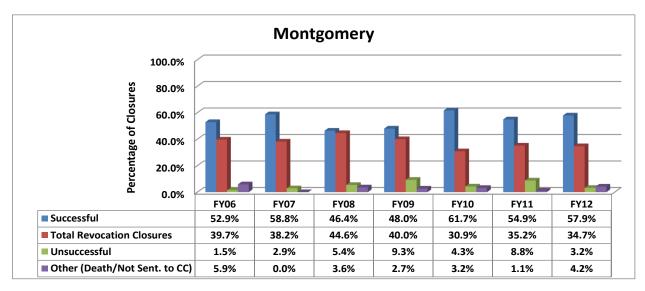
The consistency of our caseload in FY 2011 according to initial risk level percentages upon assignment to the agency was as follows:

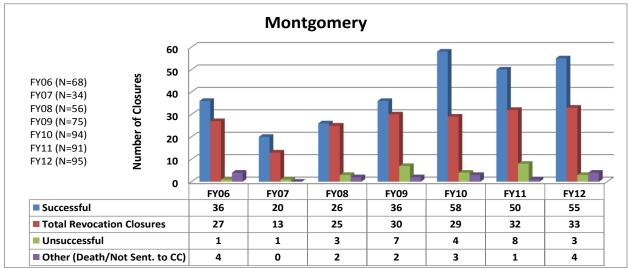
- 36% supervision level 2,
- 35% supervision level 1,
- 20% supervision level 3, and
- 9% supervision level 4.

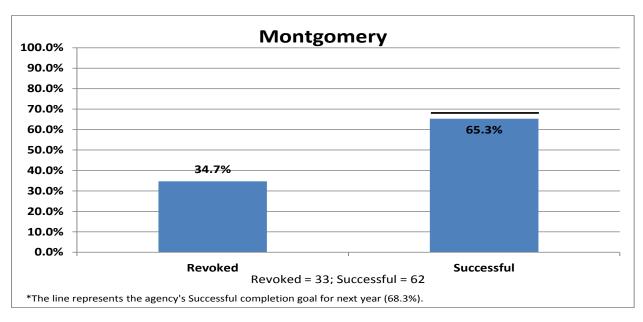
A combined 71% of the offenders assigned to our agency made up the two highest supervision levels in terms of risk, levels 1 & 2. That is not insignificant. FY 2011 termination data according to LSI-R[©] supervision level shows that 82% of condition violation revocations occurred when the offender was either on supervision level 1 or 2. Additionally, FY 2011 termination data according to supervision level shows that 100% of new felony revocations occurred when the offender was either on supervision level 1 or 2. FY 2011 revocations according to LSI-R[©] domain scores show that the higher percentage of revocations took place when the domains of leisure/recreation, companions, family/marital, and attitudes/orientation risk scores were high.

For FY 2013 we shall continue to prioritize our risk reduction efforts and focus the structure and strategic application of services and resources on LSI-R[©] supervision level 1 & 2 offenders. The agency faces challenges with the increase of offenders being assigned for supervision with downward dispositional departures from presumptive prison sentences and special rule offenders where the crime of conviction was committed while on felony bond or while on felony probation or parole. The agency will continue the implementation of the Integrated Model incorporating evidence-based principles, organizational development, and collaboration as a way of doing business. It is prudent to get the best "bang for the buck" by targeting services and resources towards the higher risk offenders. Our in-house cognitive-behavioral group treatment (T4C) is an integral part of the supervision process for appropriately targeted supervision level 1 & 2 offenders. Pro-social skills are not just taught to the group attendees, but are practiced or role-played. The resulting pro-social attitudes and behaviors are positively reinforced by the supervising officers.

Because the LSI-R[©] and the offender case plan based on the LSI-R[©] drive the supervision process, perfecting our offender assessments and offender case plans are ongoing functions. Monitoring these areas helps to achieve greater fidelity to program design, service delivery principles, as well as, building accountability and maintaining integrity to the agency's mission and the ultimate goal of increased successful offender terminations.







Northwest Kansas Community Corrections

Northwest Kansas Community Corrections (NWKCC) provides evidence-based supervision and treatment for seventeen counties in the 15^{th} , 17^{th} , and 23^{rd} Judicial Districts. Offices are located in Hays in the 23^{rd} Judicial District, Norton in the 17^{th} Judicial District, and Colby in the 15^{th} Judicial District.

Through the Byrne grant award, NWKCC and the Smoky Hill Foundation (SHF) collaborated to develop outpatient substance abuse services in the 23rd and 17th Judicial Districts. The program is specifically designed to meet individual needs of each offender. SHF provides individual counseling, and primary outpatient and aftercare services. NWKCC and SHF have also collaborated to develop an in-house methamphetamine specific outpatient treatment program. The programs are located in the Hays and Norton offices. The program has two methamphetamine specific counselors, methamphetamine specific individual and group counseling, and intensive drug testing and surveillance. Offenders are not charged for any outpatient substance abuse or methamphetamine treatment.

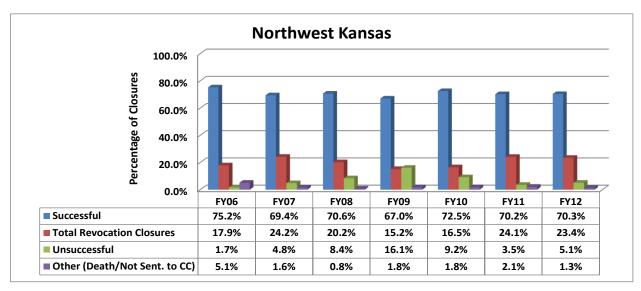
The Byrne grant award also enables NWKCC to contract with Forensic Evaluation Services (FES) located in-house at the Hays office. NWKCC collaborates with FES for a variety of services. Tom Runge is the owner of FES and is a licensed clinical psychotherapist. He is a member for the Mental Health Task Force Capacity Building Work Group committee and is also a member of the Attorney Generals Batterers Intervention Advisory Board. FES provides mental health assessments, individual cognitive behavioral sessions, and referrals and monitoring of mental health therapeutic interventions. NWKCC, FES, and High Plains Mental Health (HPMH) also implemented a mental health treatment program designed to provide specialized treatment and supervision for offenders that have been diagnosed as being severally and persistently mental ill. FES also provides in-house anger management counseling in the Hays office.

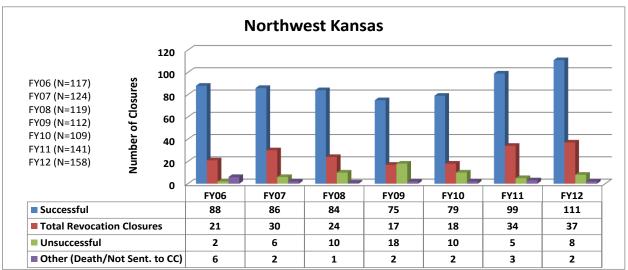
Through the Violence Against Women's Act (VAWA) grant, NWKCC and FES also developed a Batterer's Intervention Program (BIP). The program does have full certification from the Kansas Attorney General's office. The program is located in-house at the Hays office and at the Colby Community College.

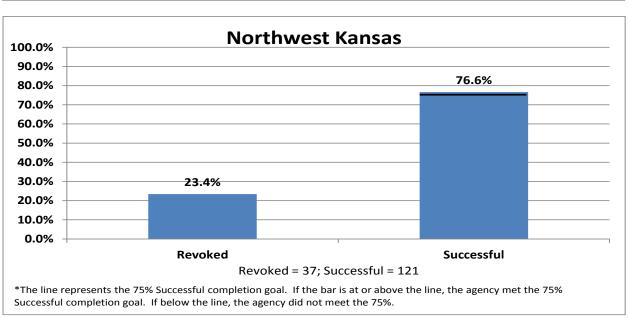
Through the Ellis County United Way (EL Co UW) grant, NWKCC developed a housing program. The program provides temporary transitional housing and permanent housing for offenders residing in Ellis County. Offenders receive housing assistance at no charge. NWKCC also developed another grant with the EL Co UW that provides financial assistance for BIP.

NWKCC also contracts with the Kansas Department of Corrections to provide parole services. Through the contract, Clinical Associates provides sex offender treatment and polygraph testing. The programs are in-house and located in Hays and Norton.

NWKCC is a lead organization for Governor Brownback's Mentoring 4 Success program. NWKCC utilizes mentors and local churches to help NWKCC with housing and employment needs as well as providing guidance, direction, advice, support and reinforcement of pro-social thinking to offenders.







Reno County Community Corrections

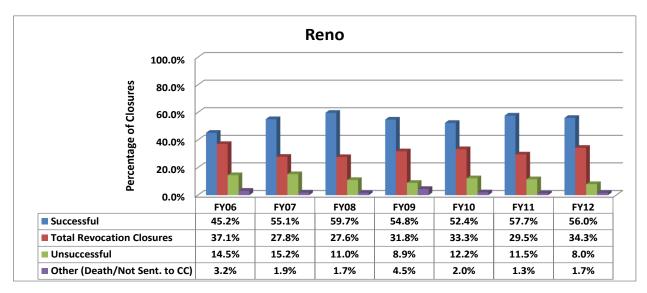
Reno County Community Corrections maintains a focus on public safety while diligently working to increase offender success. Since the revocation reduction initiative began in 2006 officers have exceeded the expectations set by the State of Kansas and the Department of Corrections. Through the use of evidence based practices the agency continues to make improvements in how officers work with offenders to help them make the changes needed to be successful. When these offenders maintain employment, remain clean and sober, and pay the restitution owed, the community receives a greater benefit than if the offender is sent to prison.

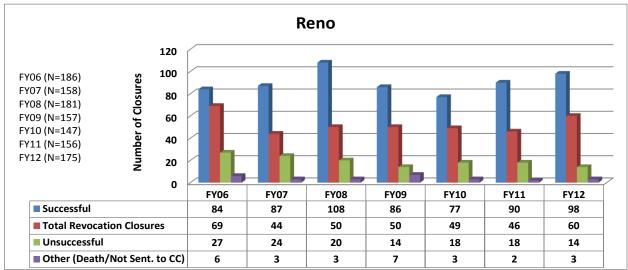
Unlike most agencies within the state, Reno County has seen a dramatic increase in its offender population. Since fiscal year 2007 Reno County Community Corrections' offender population has increased by 53%. However funding has increased less than 3% in that time. Since July 2010 alone, the agency has experienced an increase of 36% in offenders. This has placed a burden on staff. Officers are diligent to assess offender needs and target the right offenders for interventions.

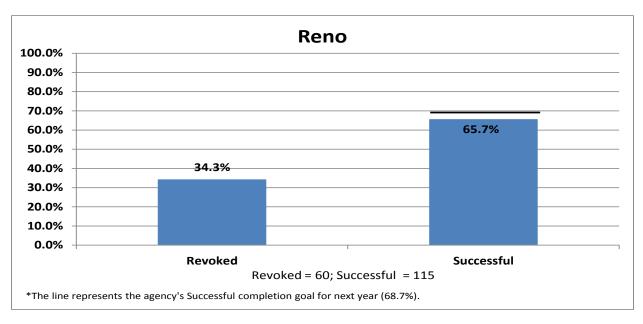
In reviewing the fiscal year 2011 offender information, several trends are seen that contrast which offenders are successful and which are not. Drug use was a factor in 57% of the revocations. Additionally, 50% of revoked offenders had absconded from supervision. The Level of Service Inventory-Revised, LSI-R[©], reveals revoked offenders are also struggling in the area of employment and criminal thinking.

The agency's focus for fiscal year 2013 will begin with ensuring the accuracy of assessments among staff. Building on an accurate assessment with a case plan that addresses high risk needs area for the offender will be the next step. Officers will work to improve their skills in motivating offenders towards change through training in motivational interviewing. Training will be followed by peer coaching. To improve the agency's relationship with the District Attorneys' Office and the Courts, officers will increase the number of cases staffed and better inform attorneys of the recommendations. Since 25% of the offenders are in need of employment the agency is starting a job club. The job club will assist offenders in finding and maintaining meaningful employment. These steps will assist Reno County Community Corrections to meet the State's goal of a 75% success rate for offenders.

Reno County Community Corrections' staff is well trained and dedicated to meeting the goals of the agency. Officers strive to meet the needs of offenders while keeping the community safe through risk reduction initiatives. The agency will continue to collaborate with community resources to improve services available to offenders to increase offender success.







Riley County Community Corrections

Riley County Community Corrections provides risk reduction services in Riley and Clay Counties. The administrative office is located in Manhattan, Kansas, with a satellite office in Clay Center. The average daily population is 180 offenders under supervision. All supervision practices, interventions and referrals are developed using the framework of evidence-based principles, with the ultimate goal of reduced recidivism. Staff have received extensive training in motivational interviewing, case plan development, cognitive behavioral interventions and the principles of risk reduction. Measuring offender, staff and program outcomes with an emphasis in quality and program fidelity will continue to be the focus in FY13.

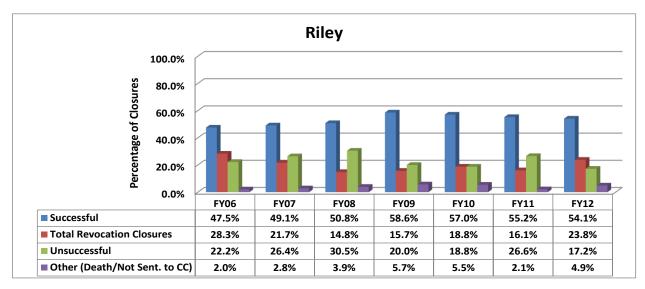
With the passage and implementation of SB14, we were able to prioritize a Risk Reduction Specialist position that was responsible for delivering cognitive education classes and Offender Workforce Development Specialist services. However, with the projected reduction to community corrections funding state-wide, we are not able to prioritize the position moving forward.

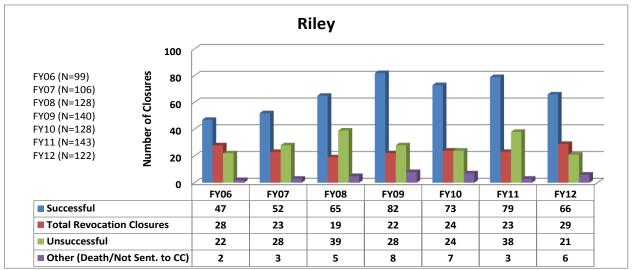
In December 2011, staff were certified to provide *The Courage to Change* cognitive education curriculum, and hope to implement this curriculum in the fall 2012. Offender employment services will be provided as student interns are available, and as the ISO II and Director's time allows. Part of offender employment services includes a component called Job Club. For unemployed offenders, the Director will assume responsibility for facilitating Job Club on a weekly basis to those offenders who have the need for offender employment services.

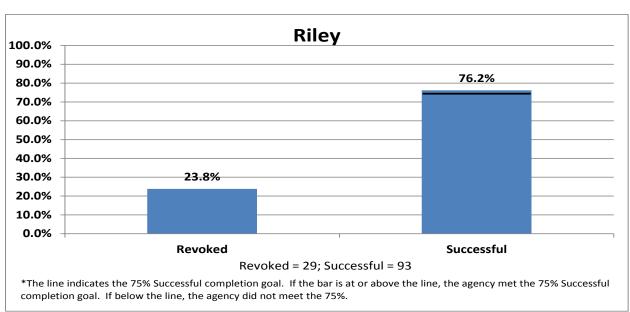
A foundation of evidence-based practice includes measuring your relevant processes and practices through formal and informal evaluation tools (NIC, 2004). An important aspect in our plan includes the quality assurance of motivational interviewing skills, the administration of the LSI- R^{\odot} risk/need instrument, and for the development of case supervision plans. A review of at least three officer-client interactions per officer will occur every quarter in order to assess, sustain and augment the staff's application of motivational interviewing skills, inter-rater reliability with the LSI- R^{\odot} and the facilitation of the case supervision plan.

Another aspect of the risk reduction initiative includes providing a risk-based workload formula for assigning clients to officers. Having re-structured our specialized caseloads to be risk and workload driven, it will be imperative that we continually assess the effectiveness of this system. Other major aspects of our risk reduction initiative include risk-based drug testing, implementing an intermediate sanctions model/violation response guideline, researching conditions per severity level, as well as revamping our local policies and procedures to reflect the principles of evidence-based practices.

In FY13, we will continue to strive for increasing public safety, reducing the risk level of probationers on community corrections and increasing probationers successfully completing community corrections supervision.







Santa Fe Trail Community Corrections

Santa Fe Trail Community Corrections believes the major elements of evidence-based practices are in place and used effectively within our program. We are determined to provide supervision that promotes law-abiding lifestyles in our probationers to help keep our community safe. We strive to increase the number of probationers who successfully terminate from our program by providing better supervision. We make every effort to help our probationers change their criminal behavior to reduce recidivism.

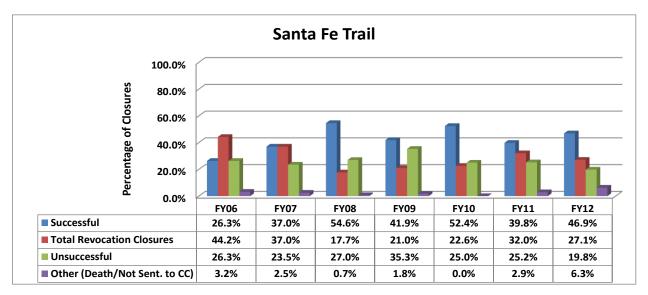
When evaluating LSI-R[©] scores for possible trends, we observed an overall increase in scores on several domains of the LSI-R[©] at reassessment unique to our revoked probationers. Based on this information, we speculate that ISOs might have been able to identify as many as 50% of those revoked in FY11 before they actually faced revocation proceedings. This would have allowed the ISO an additional opportunity to provide supervision to change problematic behavior and improve our successful termination rate.

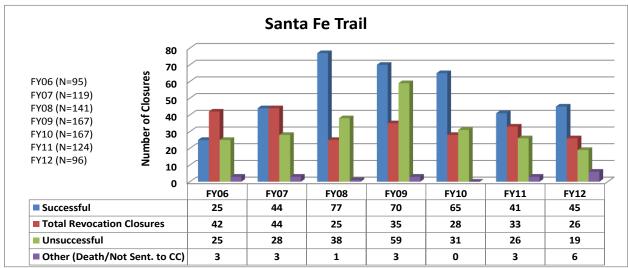
In FY13, SFTCC will focus on risk reduction. We will continue to target LSI-R[©] scores that are at the moderate or higher level in all of the probationers actively supervised by this agency. We will provide interventions that address criminogenic risks/needs to change problematic behavior. We will continue to engage ongoing support of our probationers' natural communities to help reinforce desired behaviors while targeting high risk behavior and needs.

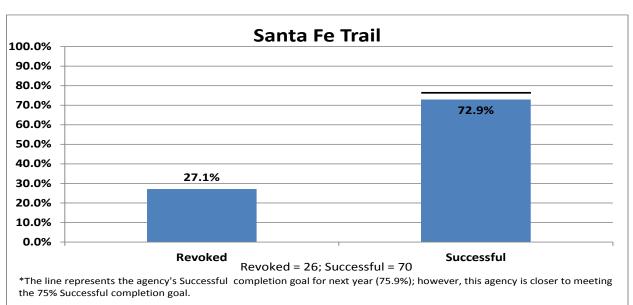
SFTCC continues to provide cognitive-based interventions in the areas of Drug & Alcohol Education, Problem Gambling Education, Theft Accountability, Batterers Intervention Program, Cog Program, and Anger Management/Domestic Violence. We provide services in the areas of Employment and Budgeting. In FY12 we began a Cog Program to assist our probationers who are struggling with program conditions and to address high and very high risk levels in the attitude and orientation domain of the LSI-R[©]. We will also provide this intervention to probationers who have an increase in five or more domains of the LSI-R[©] reassessment which we believe is linked to higher revocation rates.

SFTCC's staff is dedicated and wants to continue to make a significant impact in our community and in the lives of our probationers. The changes we have made in our program have increased our ability to provide quality case management that is changing probationer behavior. We have come a long way towards our pursuit to implement the "The Eight Principles of Evidence-Based Practices". We will continue to pursue excellence in the services that we provide as we help guide the probationers assigned to our agency in successfully completing our program and living law-abiding lifestyles in our community.

With adequate and continued funding, SFTCC will continue to successfully provide quality supervision that will help our agency increase our successful termination rate by at least 3%, and have a positive influence in our community and in the lives of our probationers.





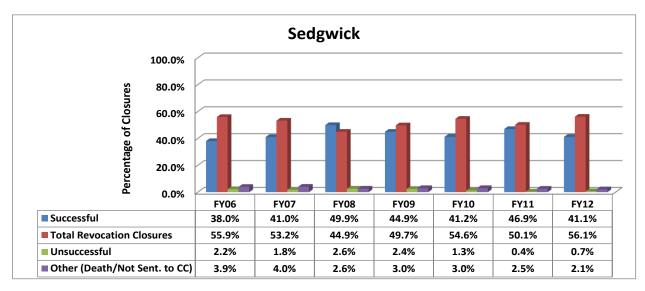


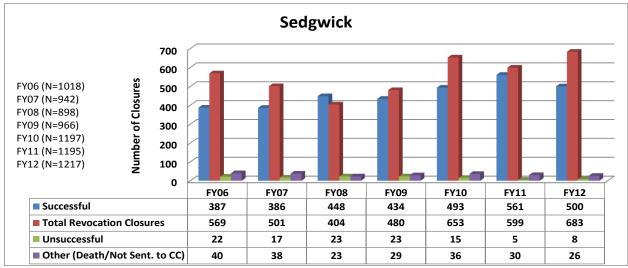
Sedgwick County Community Corrections

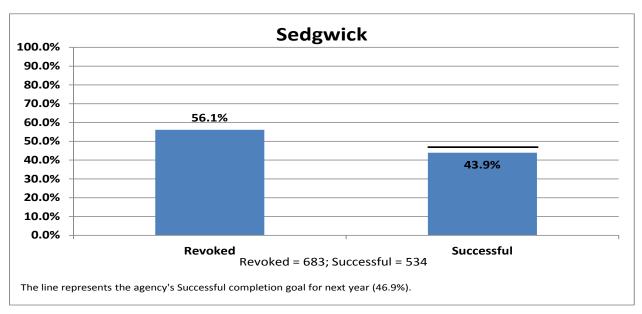
Sedgwick County Department of Corrections operates the Community Corrections Act programs in Judicial District 18. Over 2,700 clients are served annually, with an average daily census of 1550. The program provides the District Court intermediate level sanctioning and supervision options in sentencing felony offenders to probation vs. prison sentences. Supervision options include intensive supervised probation with the client providing the living arrangement or residential placement in a structured program before returning to live on their own in the community.

The CC Advisory Board and Criminal Justice Coordinating Council engaged in planning with the department to analyze performance data, study evidence-based research, and design strategies to reduce risk to the public, increase client success and reduce prison admissions by 20% or more. A Risk Reduction Plan was developed and approved by the County Commissioners. The plan was implemented in phases during the first half of 2008. The plan targets two client groups that are at high to moderate risk to reoffend and/or fail to succeed on probation and, subsequently, enter prison. The first is the Risk Reduction Group assigned to intensive supervision and scoring in the moderate to high risk category on the LSI-R[©] assessment instrument. The second is the Reentry Group and includes clients returning to live in the community from the residential center. Specialized and proven interventions have been developed that include reduced officer caseloads, enhanced case planning and management, competency development, cognitive behavioral skills training, reentry management and risk reduction techniques. Collaboration and partnerships to enhance service delivery, track performance and ensure accountability have been identified to help facilitate service integration into the local system. Wichita State University (WSU) is providing ongoing assessment and evaluation of results for use in making course corrections in the plan.

Sedgwick County is experiencing positive results with the transition to evidence-based practices. The challenge we face is getting the right people assigned to the program and having enough resources to supervise and deliver services with fidelity. In 2011 capacity at the residential facility was reduced from 120 to 65 beds due to a reduction in county funding. In order to get the best use of the remaining residential beds the target population was changed to serve only clients facing revocations from adult intensive supervision. Reducing capacity required stopping admissions from April 2011 until October 2011. The new procedure also eliminated use of a waiting list for admission. Acceptance was based upon a bed being available within 14 days. This change eliminated use of the county jail for offenders waiting for a residential bed to open. These system changes have had a significant impact upon our outcomes. Historically the District Court would sentence offenders with presumptive prison sentences directly to the residential center. After this change, assignments were made only to adult intensive supervision and to our surprise the number of offenders with downward departure sentences increased to 39% of admissions. The result has been an increase in revocations for new crimes. This unfortunate trend began is SFY10 as the rate of client unemployment rose to 30%. In SFY06 revocations for new crimes were 20% of total revocations, and in SFY11 it was 38%. The positive news is in the number of clients successfully completing probation which has grown by 45% when compared to SFY06 (387 to 561). Most significant is the very low rate of recidivism at 6 months and 12 months post-probation, which is 7% and 8% respectively. So the bottom line is that more clients are successfully completing community corrections with evidence based practices and they are not reoffending one year later.







Shawnee County Community Corrections/2nd Judicial District

Following Strategic Planning in October of 2008, Shawnee County Community Corrections continues to focus on an integrated model of corrections based on evidence based practices. Implementation of evidence based practices is best achieved when combined with organizational development and collaboration. The eight principles for effective intervention are the backbone of our efforts to improve community safety and reduce re-offending. Although we are concerned about potential reductions in funding and the loss of valuable resources, our commitment, effort and support of risk reduction will continue.

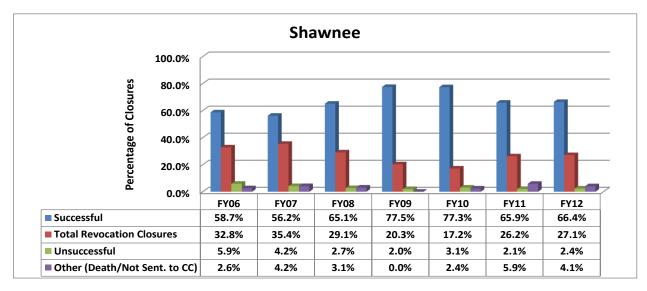
The ISP officers and administrators are dedicated to increasing offender successful completion rates by utilizing evidence based practices, cognitive based resources and partnering with local courts, court services, parole services and others to provide services and non-prison sanctions when appropriate. The primary goal of our agency is to enhance public safety by reducing the risk of those probationers under our supervision. We will do so by promoting their self-efficacy while maintaining or increasing the success rate to 75% from FY11. Our goal for 2nd District is to maintain 75% or higher success rate. The FY11 success rate was 75.5% and for the 1st half of FY12 the rate was 85.4% (highest success rate in the State). Our goal for 3rd District is to obtain 75% or higher success rate. The FY11 success rate was 73.8%. The 1st half of FY12 was 74%. Results of the LSI-R[©] (Levels of Service Inventory-Revised) provide important feedback on the risks and needs of our probationers. For FY13, we will focus on addressing the domains of Attitudes/Orientation, Alcohol/Drug and Accommodations. Both Districts show significant differences between successful probationers and revoked probationers in these areas.

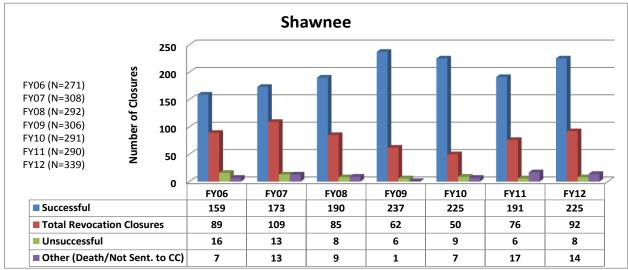
Our gaps continue to narrow in implementation of evidence based principles. With this plan, we will focus on gender specific programming to address the needs of female probationers at moderate to high risk. Responsiveness is affected by the difficulty of managing high caseloads. Further, we will strategize means to effectively manage the caseload while reducing the supervision of low risk offenders.

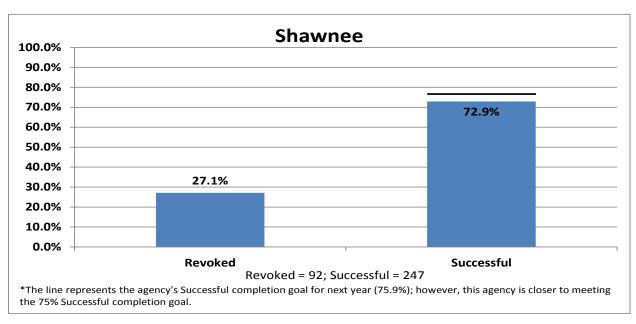
We want to continue to make progress on organizational development. Agency staff took the Likert Organizational Climate and Productivity Survey in 2008 and in 2009. We want to retake the Survey to determine if our efforts over the last few years have been productive and to roadmap future efforts in organizational development.

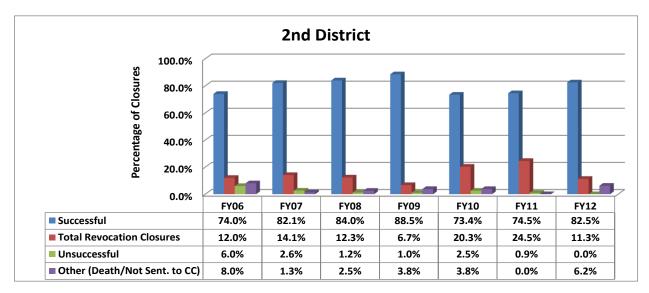
The new collaborative effort between Community Corrections, Court Services, the Judiciary, District Attorney's Office and Public Defense has provided a forum to address issues that affect all involved. The impact of new laws on the 3rd and subsequent felony DUI convictions and offender registration were appropriate and timely subjects for this group.

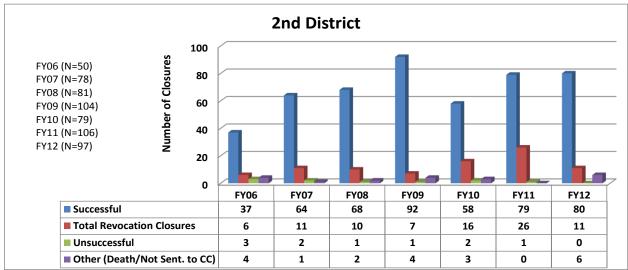
We will continue our inter-agency partnerships on the Violent Crimes Task Force and COMPSTAT. We engage monthly with local SB 123 treatment providers. We also host field service meetings involving Court Services and Kansas Parole to discuss issues of common interest.

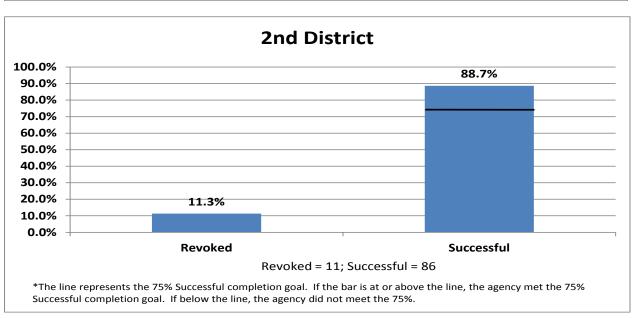












South Central Kansas Community Corrections

South Central Kansas Community Corrections serves Barber, Harper, Kingman and Pratt Counties of the 30th Judicial District. This is a service area of 3,583 miles. Each county has an office and with the exception of Barber has at least one Intensive Supervision Officer residing in the county. We have found that an ISO residing in the county strengthens the delivery of services to our offender population.

South Central Kansas Community Corrections uses the LSI-R[©] to identify areas of high risk/high need that may affect an offender's ability to be successful. In SFY13, the agency will focus its efforts and programming towards the identified areas of concern. These efforts include, but are not limited to:

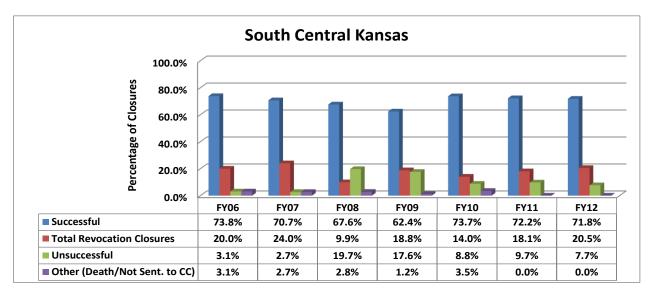
Evidence Based Principles

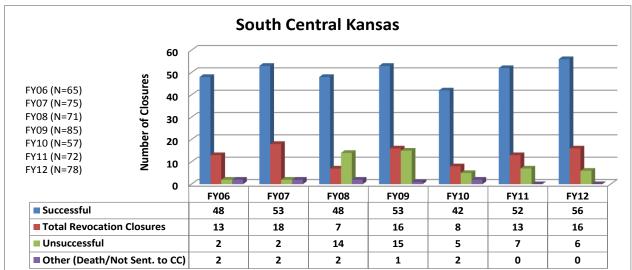
Cognitive Behavioral Classes using the "Getting It Right" curriculum Drug Testing
Probationer Support Program
Graduated Sanctions
Substance Abuse Treatment
Mental Health Treatment

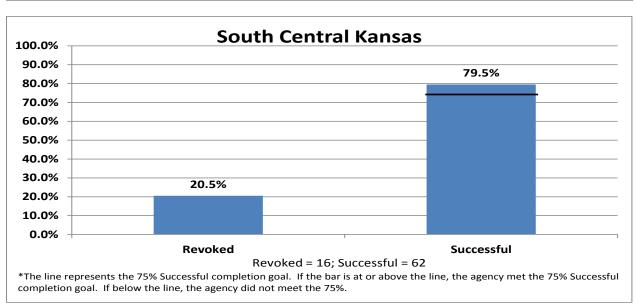
Individual case supervision plans when completed will set out detailed goals for the offenders that are obtainable and give direction for success. Offenders who are supervised by highly trained staff using the most up to date supervision strategies have a much greater chance to be successful. South Central Kansas Community Corrections staff will continue to stress offender accountability and responsibility, which will insure that public safety remains a priority.

If FY11, South Central Kansas Community Corrections had a successful offender termination rate of 82%. The agency has ranked at or near the top of all agencies for successful completions since 2006. The agency's average successful offender termination percentage for 2006 through 2011 is 80.35%.

In FY13, the agency will continue to enhance its supervision process and its program offerings by attending relevant training, developing and practicing skills, program auditing, and regular staff meetings. The agency will attempt to increase the number of collaborations it has with other local agencies and the number of interactions with members of the offender's family, friends of the offender, or part of the offender's peer group that supports the offender's effort to be successful.





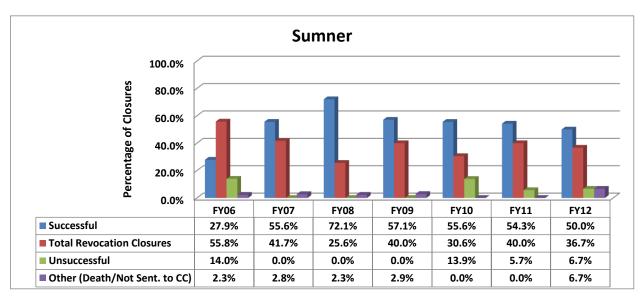


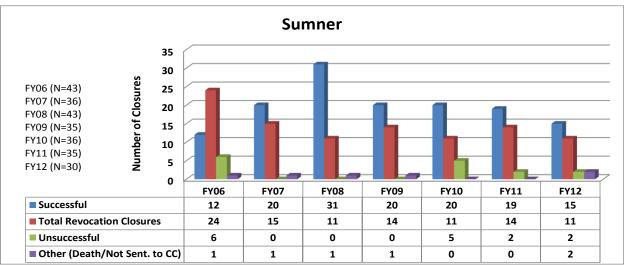
Sumner County Community Corrections

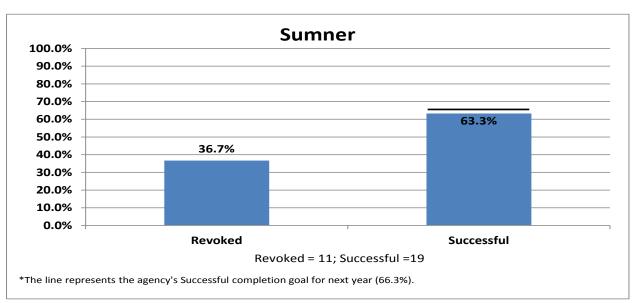
Sumner County Community Corrections utilizes the LSI-R $^{\odot}$ to identify not only the risk and needs of our probationer population but their strengths as well. Data shows that by identifying and addressing these areas early in the probationer's supervision by developing a case pan with the probationers and their natural supports shall have a positive impact on the probationer's performance. In FY13, the agency will continue to focus its efforts on addressing those areas of risk and strengths through the implementation of evidence based practices. This will include, but are not limited to:

- Employment/Resource Group that will impact probationers for long-term employment.
- EPIC II a cognitive behavior program teaching probationers new skills and behavior to reduce overall risk.
- "Thinking for a Change" a cognitive behavior group to address moderate to very high risk probationers.
- ISO's will utilize their skills of Advanced Communication and Motivational Strategies (ACMS).
- ISO's will utilize their training to produce highly structured Case Plans that will address strengths and risks for the probationer, and will be utilized as a guide for a successful supervision period.
- ISO's will utilize the Graduated Sanctions/Incentive Response Model.
- Substance Abuse Treatment (Out Patient, Intensive Outpatient, and SB123)
- Mental Health Treatment (Medication Management, Anger Management, Individual Therapy.
- The Agency Director shall continue to make modifications to improve the agency through Strategic Planning, Quality Assurance and Process Facilitation.

Sumner County Community Corrections will continue to utilize the LSI-R[©] data to identify probationer's risk factors and profile their criminogenic needs. The agency will utilize the LSI-R[©] data to prioritize case management efforts and to match probationers with programs that are proven to be effective with the offender population. When looking at the analysis of the LSI-R[©] Data for FY12, it continues to show a significant difference in scores on the ten domains for the offenders that were successfully released from supervision to those that were revoked. The agency and staff will continue to use the most effective methods in supervision strategies to help our probationers be successful The agency will continue to strive to increase public safety, reducing probationer risk levels, increase the successful completion of probationers from supervision and continue to hold our probationers accountable to the court, the community and to their victims.







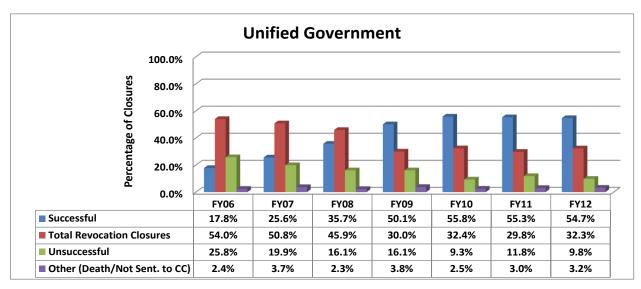
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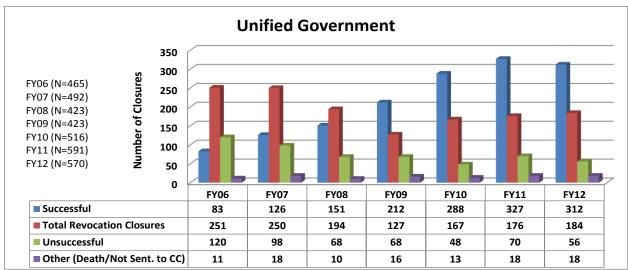
According to the research article Implementing Evidence-Based Policy and Practice in Community Corrections, three components must co-exist within and integrated model. "Evidence based principles form the basis of effective supervision and service provision. Organizational development is required to successfully move from traditional supervision to evidence based practices. Collaboration with system stakeholders enhances internal and external buy-in and creates more holistic system change."

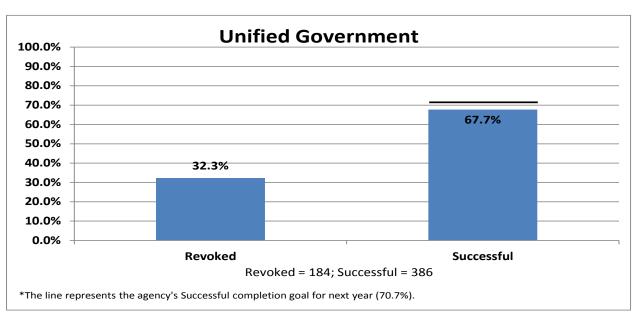
A great deal of effort has been expended towards incorporating the eight principles of evidence-based practices within the Adult Component of the UG Department of Community Corrections with direct focus on probationers via research based programming and services. As we continue to address the principles of evidence based practices, our strategy will be an inside-out approach focusing on internal performance measures and outcomes and continuing to assess and close identified gaps.

Of primary focus in FY2013 will be to methodically design a quality assurance plan for our division in order to ensure program fidelity. This process will minimally include collaboration with internal and external stakeholders, action planning, stakeholder education, customer service, staff performance and ongoing program evaluations. Other components will include measures to determine inter-rater reliability of assessment scores, motivational interviewing feedback and effective case management.

Our strategy will be two-fold in addressing collaboration and organizational development. Currently within the UG Department of Community Corrections there are four components of services which include Adult, Juvenile, Programs and Pre-trial/House Arrest. Three of the four components primarily operate independently with different funding sources for each. The fourth component (Programs Division) provides services to both the Adult and Juvenile probation components. Within the Community Corrections department, we recognize the need to do business differently in order to enhance all components and strengthen our organization collectively through increased collaborative efforts. An initial step has been taken by developing a new mission statement embraced by all divisions with a mutual commitment for responsive risk reduction. Additional steps will be taken through the collaborative development of departmental policies, procedures and shared training initiatives to support the mission of the Unified Government Department of Community Corrections.







Fiscal Year (FY) 2012 Community Corrections Revocation Data

The chart on page 68 provides information on the number of probationer files closed in FY 2012 and the rates of revocation by reason. Reasons for closure include revocation for condition violation, revocation for new misdemeanor, revocation for new felony, successful closure, unsuccessful closure, death, and probationers not being sentenced to community corrections. Revocation reasons are shown as a percentage of the number of closed files by agency and statewide. The data presented by agency is unduplicated, meaning that each probationer within the agency is only counted once. However, probationers may be counted in more than one agency if a probationer has cases in multiple jurisdictions. The data at the statewide level is unduplicated, meaning that even if a probationer had files closed in more than one agency the probationer is counted only once in the statewide total.

Number and Percentage of Community Corrections Offender Files Closed in FY 2012 by Agency and Reason for Closure

by Agency and Reason for Closure															
CC Agency	# Offender Files Closed	Revoked-Condition	Total % Revocation Closures	Revoked-New Felony	Total % Revocation Closures	Revoked- New Misdemeanor	Total % Revocation Closures	Total # Revocation Closures	Total % of ALL Revocation Closures	Successful	Total % Closures	Unsuccessful	Total % Closures	Other (Death/Not Sentenced to CC)	Total % Closures
2nd District	97	6	6.2%	5	5.2%	0	0.0%	11	11.3%	80	82.5%	0	0.0%	6	6.2%
4th District	135	16	11.9%	8	5.9%	5	3.7%	29	21.5%	75	55.6%	27	20.0%	4	3.0%
5th District	90	23	25.6%	6	6.7%	1	1.1%	30	33.3%	49	54.4%	11	12.2%	0	0.0%
6th District	76	16	21.1%	2	2.6%	1	1.3%	19	25.0%	38	50.0%	16	21.1%	3	3.9%
8th District	204	30	14.7%	10	4.9%	3	1.5%	43	21.1%	110	53.9%	44	21.6%	7	3.4%
11th District	120	23	19.2%	12	10.0%	2	1.7%	37	30.8%	75	62.5%	2	1.7%	6	5.0%
12th District	42	5	11.9%	5	11.9%	0	0.0%	10	23.8%	28	66.7%	1	2.4%	3	7.1%
13th District	84	10	11.9%	4	4.8%	0	0.0%	14	16.7%	51	60.7%	13	15.5%	6	7.1%
22nd District	72	21	29.2%	4	5.6%	1	1.4%	26	36.1%	42	58.3%	4	5.6%	0	0.0%
24th District	59	10	16.9%	4	6.8%	2	3.4%	16	27.1%	39	66.1%	4	6.8%	0	0.0%
25th District	144	30	20.8%	10	6.9%	0	0.0%	40	27.8%	94	65.3%	8	5.6%	2	1.4%
28th District	167	33	19.8%	18	10.8%	10	6.0%	61	36.5%	102	61.1%	2	1.2%	2	1.2%
31st District	74	10	13.5%	8	10.8%	6	8.1%	24	32.4%	39	52.7%	7	9.5%	4	5.4%
Atchison	35	11	31.4%	0	0.0%	0	0.0%	11	31.4%	19	54.3%	4	11.4%	1	2.9%
Central Kansas	126	28	22.2%	5	4.0%	1	0.8%	34	27.0%	77	61.1%	14	11.1%	1	0.8%
Cimmaron Basin	99	10	10.1%	5	5.1%	0	0.0%	15	15.2%	68	68.7%	15	15.2%	1	1.0%
Cowley	86	10	11.6%	1	1.2%	1	1.2%	12	14.0%	44	51.2%	30	34.9%	0	0.0%
Douglas	125	22	17.6%	8	6.4%	4	3.2%	34	27.2%	85	68.0%	6	4.8%	0	0.0%
Harvey/McPherson	149	38	25.5%	8	5.4%	3	2.0%	49	32.9%	72	48.3%	23	15.4%	5	3.4%
Johnson	623	77	12.4%	58	9.3%	20	3.2%	155	24.9%	393	63.1%	31	5.0%	44	7.1%
Leavenworth	61	10	16.4%	9	14.8%	1	1.6%	20	32.8%	21	34.4%	19	31.1%	1	1.6%
Montgomery	95	24	25.3%	5	5.3%	4	4.2%	33	34.7%	55	57.9%	3	3.2%	4	4.2%
Northwest Kansas	158	26	16.5%	10	6.3%	1	0.6%	37	23.4%	111	70.3%	8	5.1%	2	1.3%
Reno	175	50	28.6%	10	5.7%	0	0.0%	60	34.3%	98	56.0%	14	8.0%	3	1.7%
Riley	122	24	19.7%	2	1.6%	3	2.5%	29	23.8%	66	54.1%	21	17.2%	6	4.9%
Santa Fe Trail	96	23	24.0%	3	3.1%	0	0.0%	26	27.1%	45	46.9%	19	19.8%	6	6.3%
Sedgwick	1217	388	31.9%	195	16.0%	100	8.2%	683	56.1%	500	41.1%	8	0.7%	26	2.1%
Shawnee	339	71	20.9%	18	5.3%	3	0.9%	92	27.1%	225	66.4%	8	2.4%	14	4.1%
South Central Kansas	78	11	14.1%	5	6.4%	0	0.0%	16	20.5%	56	71.8%	6	7.7%	0	0.0%
Sumner	30	9	30.0%	1	3.3%	1	3.3%	11	36.7%	15	50.0%	2	6.7%	2	6.7%
Unified Government	570	145	25.4%	38	6.7%	1	0.2%	184	32.3%	312	54.7%	56	9.8%	18	3.2%
STATEWIDE	5463	1204	22.0%	469	8.6%	168	3.1%	1841	33.7%	3031	55.5%	421	7.7%	170	3.1%